



Consolidated Edison, Inc.

2nd Quarter 2026 Earnings Release Presentation
August 6, 2026

Investor Relations

Available Information

On August 6, 2026, Consolidated Edison, Inc. issued a press release reporting its second quarter 2026 earnings and filed with the Securities and Exchange Commission the company's 2Q 2026 Form 10-Q. This presentation should be read together with, and is qualified in its entirety by reference to, the earnings press release and the 2Q 2026 Form 10-Q. Copies of the earnings press release and the 2Q 2026 Form 10-Q are available at: www.conedison.com/en/. (Select "For Investors" and then select "Press Releases" and "SEC Filings," respectively.)

Forward-Looking Statements

This presentation contains forward-looking statements that are intended to qualify for the safe-harbor provisions of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are statements of future expectations and not facts. Words such as "forecasts," "expects," "estimates," "anticipates," "intends," "believes," "plans," "will," "target," "guidance," "potential," "goal," "consider" and similar expressions identify forward-looking statements. The forward-looking statements reflect information available and assumptions at the time the statements are made, and accordingly speak only as of that time. Actual results or developments might differ materially from those included in the forward-looking statements because of various factors such as those identified in reports Con Edison has filed with the Securities and Exchange Commission, including that Con Edison's subsidiaries are extensively regulated and may be subject to substantial penalties; its utility subsidiaries' rate plans may not provide a reasonable return; it may be adversely affected by changes to the utility subsidiaries' rate plans; the failure of, or damage to, its subsidiaries' facilities could adversely affect it; a cyber attack could adversely affect it; artificial intelligence is an emerging area of technology that has the potential to impact various aspects of business operations and customer interactions of Con Edison and its subsidiaries; the failure of processes and systems, the failure to retain and attract employees and contractors, and their negative performance could adversely affect it; it is exposed to risks from the environmental consequences of its subsidiaries' operations, including increased costs related to climate change; its ability to pay dividends or interest depends on dividends from its subsidiaries; changes to tax laws could adversely affect it; it requires access to capital markets to satisfy funding requirements; a disruption in the wholesale energy markets, increased commodity costs or failure by an energy supplier or customer could adversely affect it; it faces risks related to health epidemics and other outbreaks; its strategies may not be effective to address changes in the external business environment; it faces risks related to supply chain disruptions, inflation and the imposition of tariffs (or subsequent changes to tariffs once announced or implemented); and it also faces other risks that are beyond its control. This list of factors is not all-inclusive because it is not possible to predict all factors that could cause actual results or developments to differ from the forward-looking statements. Con Edison assumes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

Non-GAAP Financial Measures

This presentation also contains financial measures, adjusted earnings and adjusted earnings per share, that are not determined in accordance with generally accepted accounting principles (GAAP). These non-GAAP financial measures should not be considered as an alternative to net income for common stock or net income per share, respectively, each of which is an indicator of financial performance determined in accordance with GAAP. Adjusted earnings and adjusted earnings per share exclude from net income for common stock and net income per share, respectively, certain items that Con Edison does not consider indicative of its ongoing financial performance such as the gain on the sale of Con Edison's equity interest in Mountain Valley Pipeline, LLC (MVP), accretion of the basis difference of Con Edison's equity interest in MVP, transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye Storage Corporation (Honeoye) and the effects of hypothetical liquidation at book value (HLBV) accounting for tax equity investments. Management uses these non-GAAP financial measures to facilitate the analysis of Con Edison's financial performance as compared to its internal budgets and previous financial results and to communicate to investors and others Con Edison's expectations regarding its future earnings and dividends on its common stock. Management believes that these non-GAAP financial measures are also useful and meaningful to investors to facilitate their analysis of Con Edison's financial performance. See slides 26, 27, 30, 31 and 36 for a reconciliation of non-GAAP financial measures, as applicable, to their GAAP equivalent.

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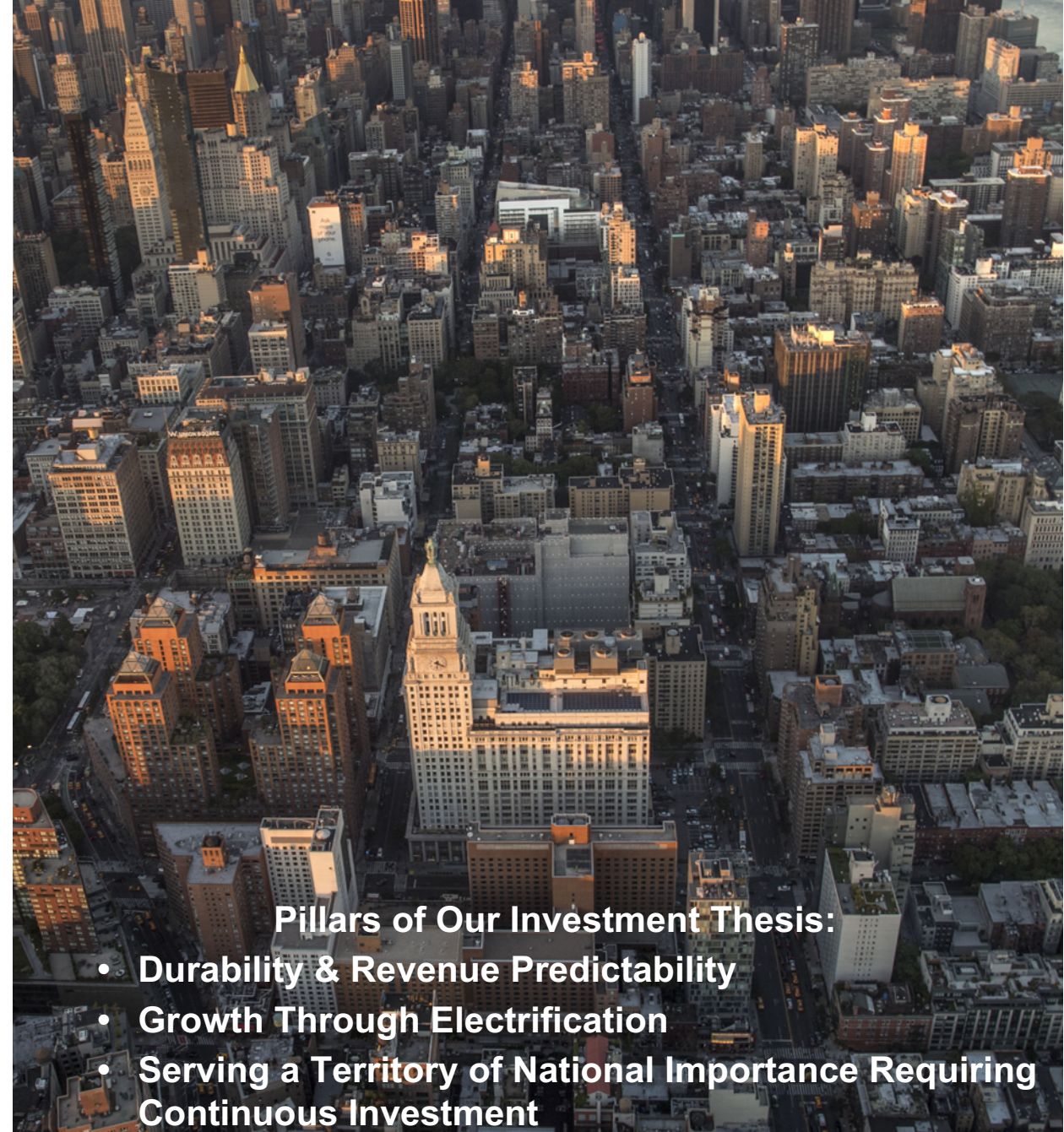
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conEdison.com

Our Investment Thesis

Con Edison is a proven, resilient investment grounded in safe, reliable regulated infrastructure aligned with New York's energy policy

- **Constructive and transparent regulatory environment**
 - Three years of rate certainty for CECONY electric and gas and two years for O&R electric and gas
 - Revenue predictability through transparent regulatory environment in New York
- **Stable, reliable earnings growth underpinned by disciplined financial management**
 - No long-term holding company debt
 - Prudent capital allocation with continued focus on customer affordability
- **Strategic positioning for long-term growth through electrification**
 - 8.8% regulated investment base five-year CAGR
 - Byproduct of customer demand and alignment with local policy
- **Proven, resilient utility with a 200-year track record**
 - Longest operating investor-owned energy utility in the U.S.
 - Nation-leading reliability
 - 4.4% increase in annualized dividend leading to 52nd straight year of dividend increases



Pillars of Our Investment Thesis:

- **Durability & Revenue Predictability**
- **Growth Through Electrification**
- **Serving a Territory of National Importance Requiring Continuous Investment**

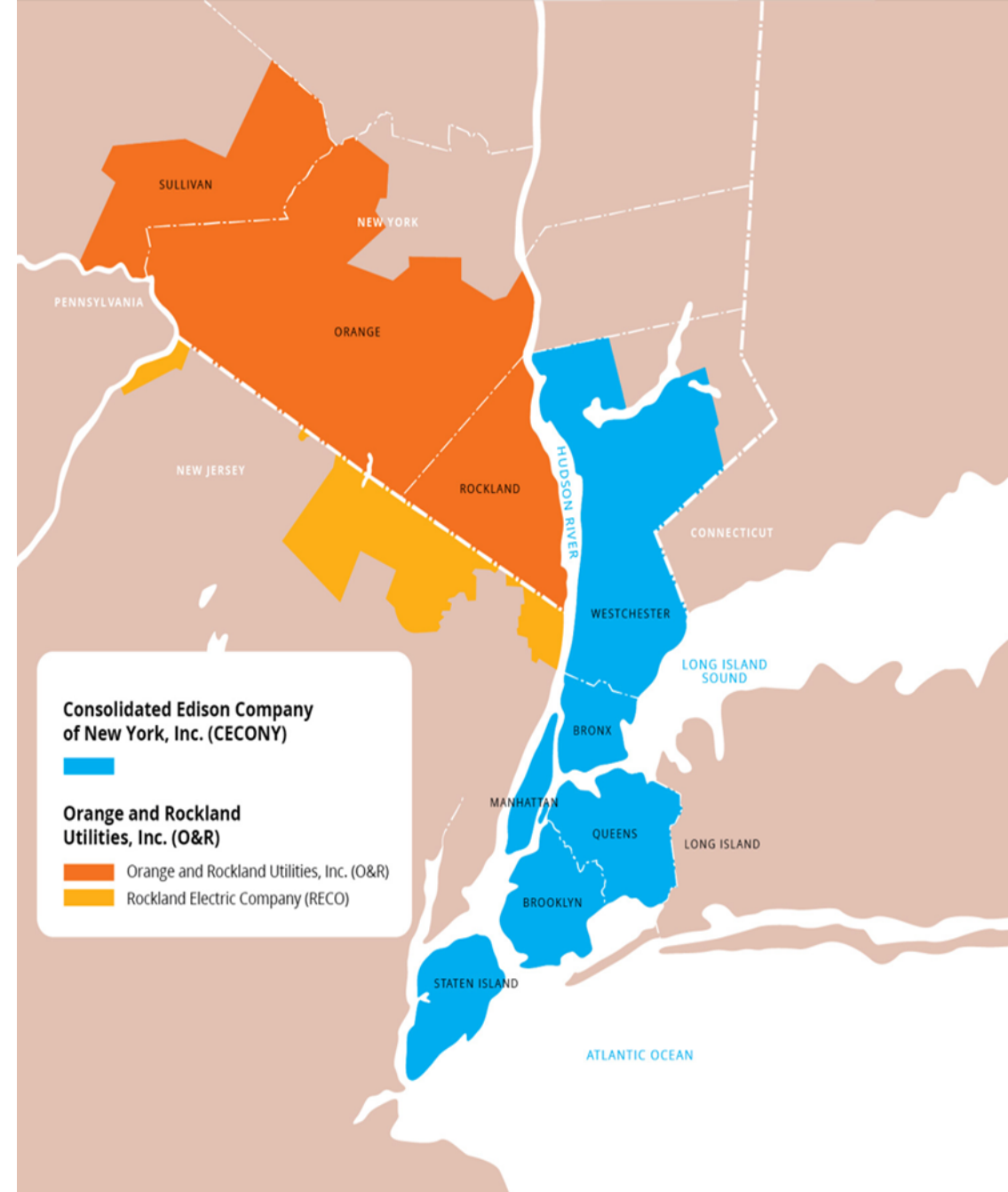
2Q 2026 Financial Highlights

**\$0.83 earnings per share (GAAP) /
\$0.83 adjusted earnings per share (non-GAAP)^(a)**

**\$6.00 to \$6.20 earnings per share (non-GAAP)^(a)
Reaffirmed 2026 adjusted EPS guidance range**

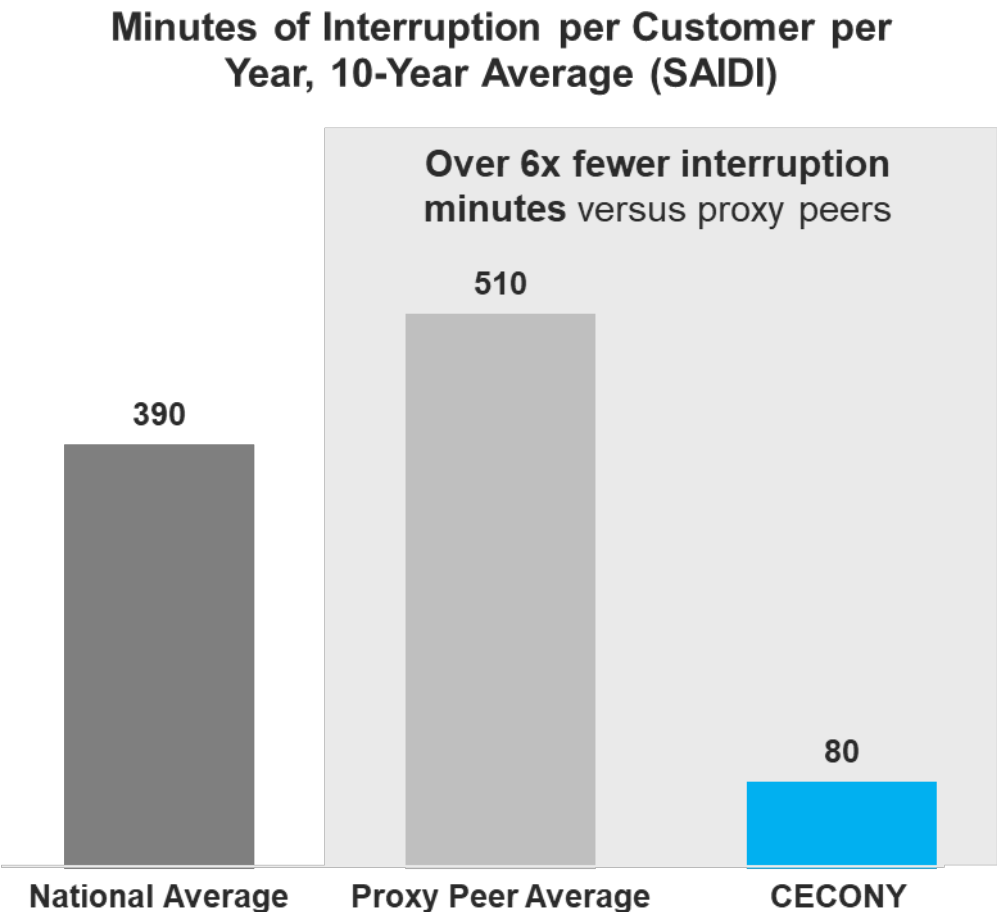
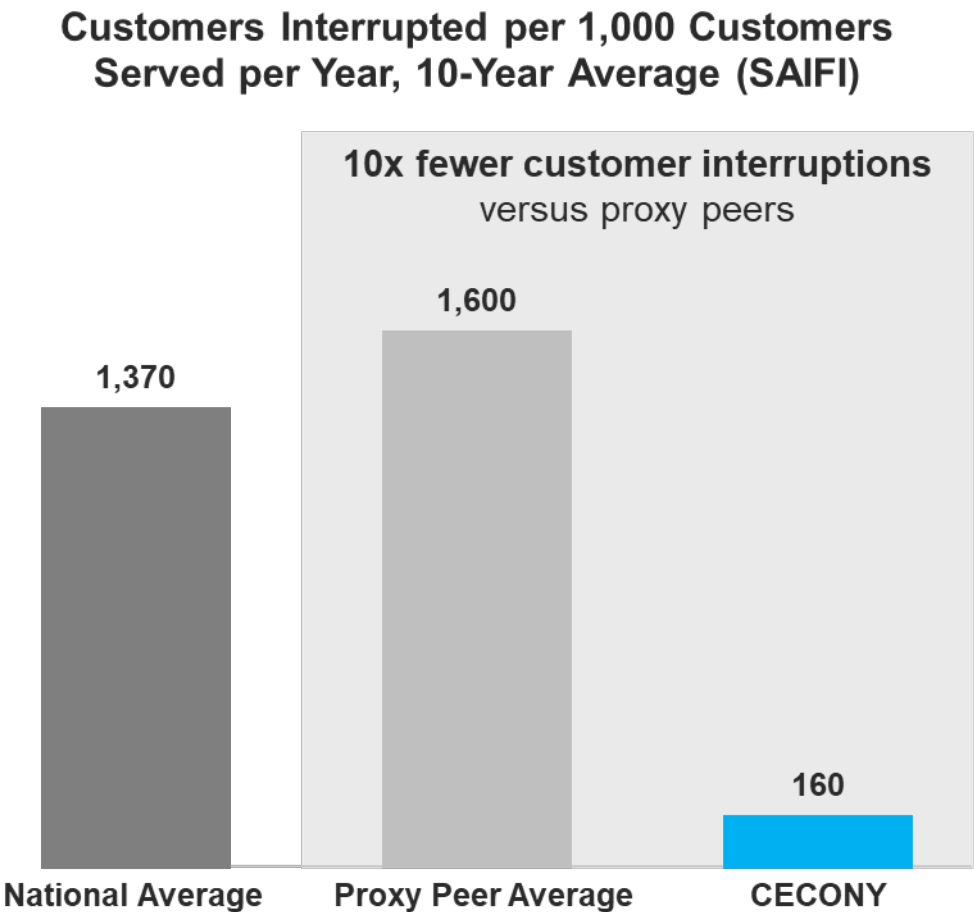
**RECO electric rate increase approved by the
New Jersey Board of Public Utilities - 9.60%
return on equity, 48.51% equity ratio**

(a) Adjusted EPS is a non-GAAP financial measure. See slide 36 for a reconciliation to the most comparable GAAP information, as applicable.



Best-in-Class Electric Reliability in the United States

We deliver nation-leading electric service reliability



Source: Energy Information Administration (EIA)
Note: Data reflects the System Average Interruption Frequency Index (SAIFI), in thousands of customers per year, and the System Average Interruption Duration Index (SAIDI), in minutes, both metrics including major event days, based on the annual average over the past 10-years (2015-2024). The “peers” are Con Edison's proxy peers set forth in its proxy statement filed in April 2026.

Electrification Fuels Growth

Electrification is driving durable, visible load growth that requires early, disciplined infrastructure investment to preserve reliability in a uniquely complex, high-density urban grid

- **Broad electric growth across our service territory**
 - As new buildings come online within CECONY's service territory, we are seeing a 20% to 25% increase in their electric demand requests
 - In 2025, 20 MW of fast-charging capacity were installed in CECONY's territory, representing a growth of 18% from 2024 installations
 - CECONY's and O&R's Medium and Heavy-Duty Make-Ready programs are supporting the electrification of more than 570 trucks and buses
- **Wide-ranging commercial customer demand for electricity**
 - Etihad Park Major League Soccer stadium and Metropolitan Park entertainment complex in Queens
 - John F. Kennedy (JFK) International Airport construction and modernization
 - Hunts Point Food Distribution Center redevelopment and electrification
- **Substation build-out to support growth while maintaining industry-leading reliability standards in a dense urban network**
 - From 2026 to 2035, CECONY projects 9 and O&R projects 19 new substations
 - Robust design standards and associated investment, making us the most reliable large utility in the U.S.

Source: [505 State Street](#), [Brooklyn Scores With the First All-Electric Building in New York City](#)

Photo credit: Alloy Development



All-Electric Skyscraper at 505 State Street in Downtown Brooklyn is 100% electric and carbon neutral



Powering the Economic Core of the Nation

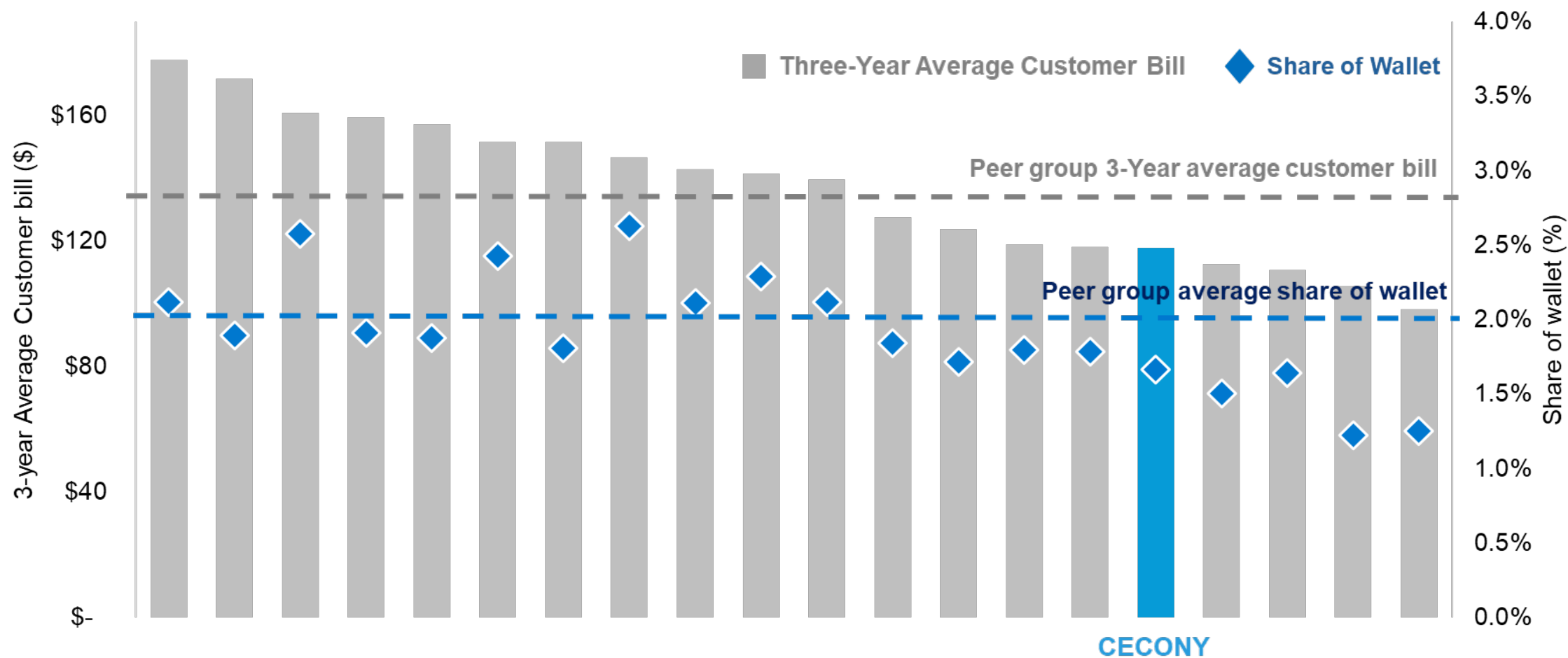
Reliability in this region is not optional for CECONY, serving 9 million people and 350,000 businesses in New York City and Westchester County — it is foundational to national and global economic confidence

- **The communities we serve**
 - Largest central business district in the U.S.
 - World-leading hospitals
 - Nearly 200,000 small businesses
 - Largest public school system in the U.S.
- **Support critical national infrastructure including**
 - The New York Stock Exchange and NASDAQ
 - Metropolitan Transportation Authority - North America's largest transportation network
 - The Port Authority of New York and New Jersey which builds, operates, and maintains many of the most important transportation and trade infrastructure assets in the country
 - LaGuardia and JFK Airports
 - The first port of call for the vast majority of transatlantic container vessels serving the East Coast and among the top three busiest in the country

Sources: [CECONY - Our Economic Impact Study](#); [Port Authority Press Release Dec. 18, 2025](#); [About the MTA](#)

Customer Affordability Remains a Top Priority

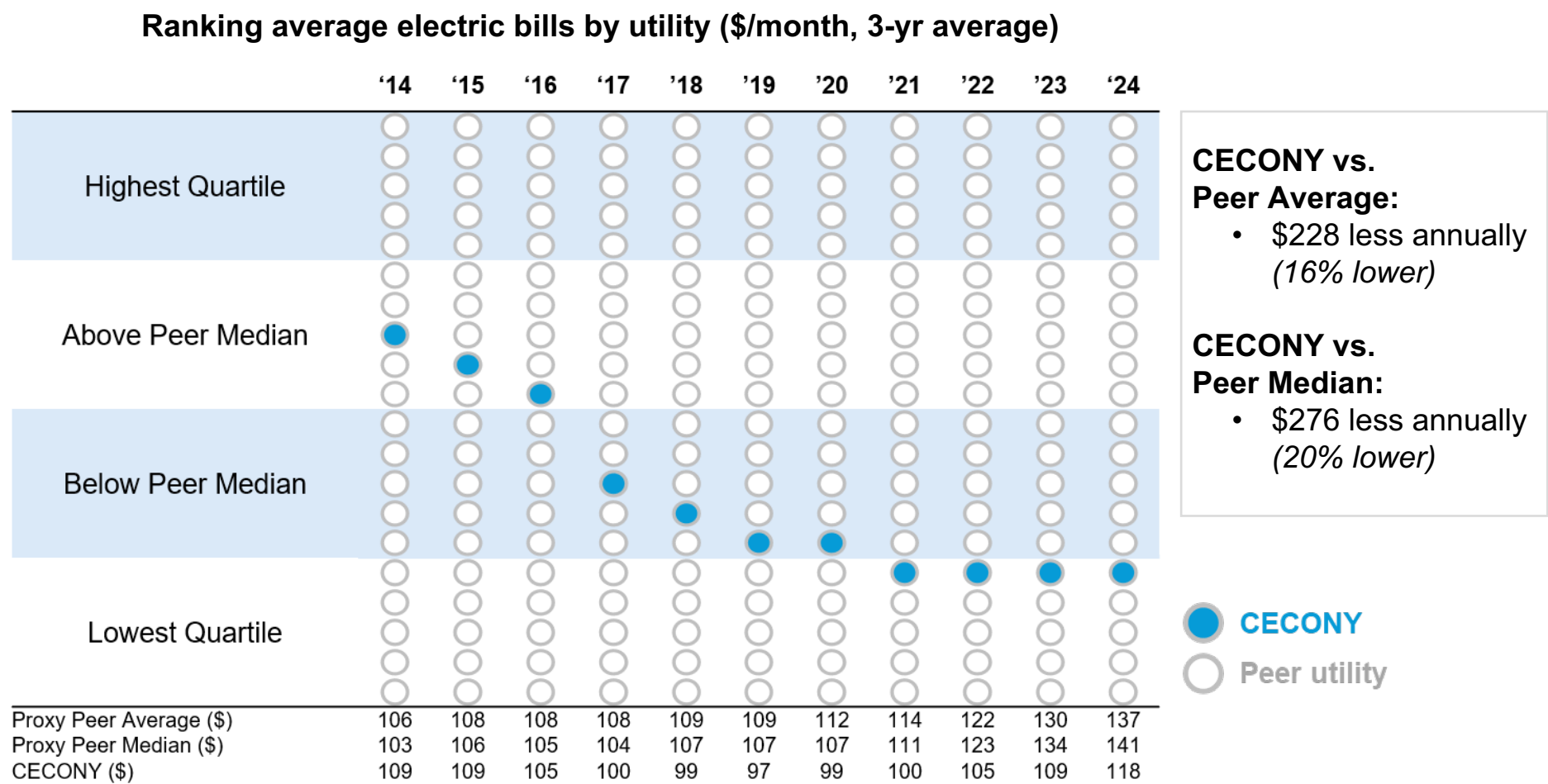
CECONY electric customer bills are lower than our proxy peer average on both a total bill and share of wallet basis



Information derived from data published by the U.S. Energy Information Administration (as of January 2026), St. Louis FRED, and CECONY’s internal analysis. Three year (2022 – 2024) average customer electric bills are annualized full-service residential bills. Share of wallet calculated as annual bill over median income. The “peers” are Con Edison’s proxy peers set forth in its proxy statement filed in April 2026, excluding CenterPoint Energy because directly comparable data was not available, and including O&R.

Con Edison Electric Bills Over Time Compared to Peers

CECONY has generally improved affordability over time with the majority of CECONY customers receiving bills below peer average



Source: Energy Information Administration
Note: CECONY's and the peers' numbers are the three-year rolling average monthly bill for residential customers, with available EIA data. The "peers" are Con Edison's proxy peers set forth in its proxy statement filed in April 2026, excluding CenterPoint Energy because directly comparable data was not available, and including O&R.

Supporting Our Most Vulnerable Customers

In 2025, over half a million income eligible customers in New York and New Jersey received discounts through Con Edison's monthly bill discount programs and together the utilities applied \$268 million in discounts to customer bills^(a)

- Customers enrolled in CECONY's and O&R's Energy Affordability Programs (EAP) and Enhanced EAP (EEAP) receive bill discounts aimed at reducing energy burden to 6% of wallet
 - As of June 2026, 14% of customers are enrolled in the EAP or EEAP in New York
- As of June 2026, over 480,000 customers, across CECONY's and O&R's service territories are enrolled in the EAP and EEAP
- In January 2026, CECONY and O&R launched their EEAP, expanding eligibility for monthly bill discounts to income-qualified low- and moderate-income residential customers who were not previously eligible for the EAP
 - To date, nearly 20,000 CECONY and O&R customers have been approved to receive discounts through the EEAP^(b)

(a) Monthly bill discount programs include those for CECONY, O&R and RECO [Matter Master: 14-02621/14-M-0565](#)

(b) As of June 2026



Helping Customers Manage Energy Bills

Financial Assistance Programs for Vulnerable Customers

- **Monthly bill discounts reduce monthly energy costs for low- and moderate-income customers**
 - **Energy Affordability Program (EAP)** aims to manage typical customer's energy bills to 6% of wallet in NY. The Enhanced EAP expands eligibility to more low- and moderate-income customers.
 - **Statewide Solar for All and Renewable Energy Access and Community Help** programs provide additional discounts to low-income EAP customers living in disadvantaged communities in NY
 - **Energy Affordability Guarantee Pilot** provides bill relief for low-income customers who install electric heat pumps at home in NY
 - The **Universal Service Fund (USF)** provides New Jersey customers credits to reduce monthly energy bills
 - **Annual and one-time grants help low-income customers struggling to pay heating costs or past-due balances**
 - Federal **Home Energy Assistance Program**
 - CECONY's and O&R's Grant Programs **EnergyShare** and **Neighbor Fund**
 - Other grants available from local social service agencies and nonprofit partners
 - The **Fresh Start** program helps New Jersey customers eligible for USF who have fallen behind on bills to **pay down outstanding balances** through monthly arrears forgiveness
- For more information visit: [Financial Assistance Programs: EAP, HEAP & More | Con Edison](#); [New York Programs | Orange & Rockland](#)

Energy Savings Programs

- **Energy Efficiency for Renters and Homeowners**
 - Customers can save with professionally installed insulation and air sealing
 - Customers can claim a rebate for their smart thermostat

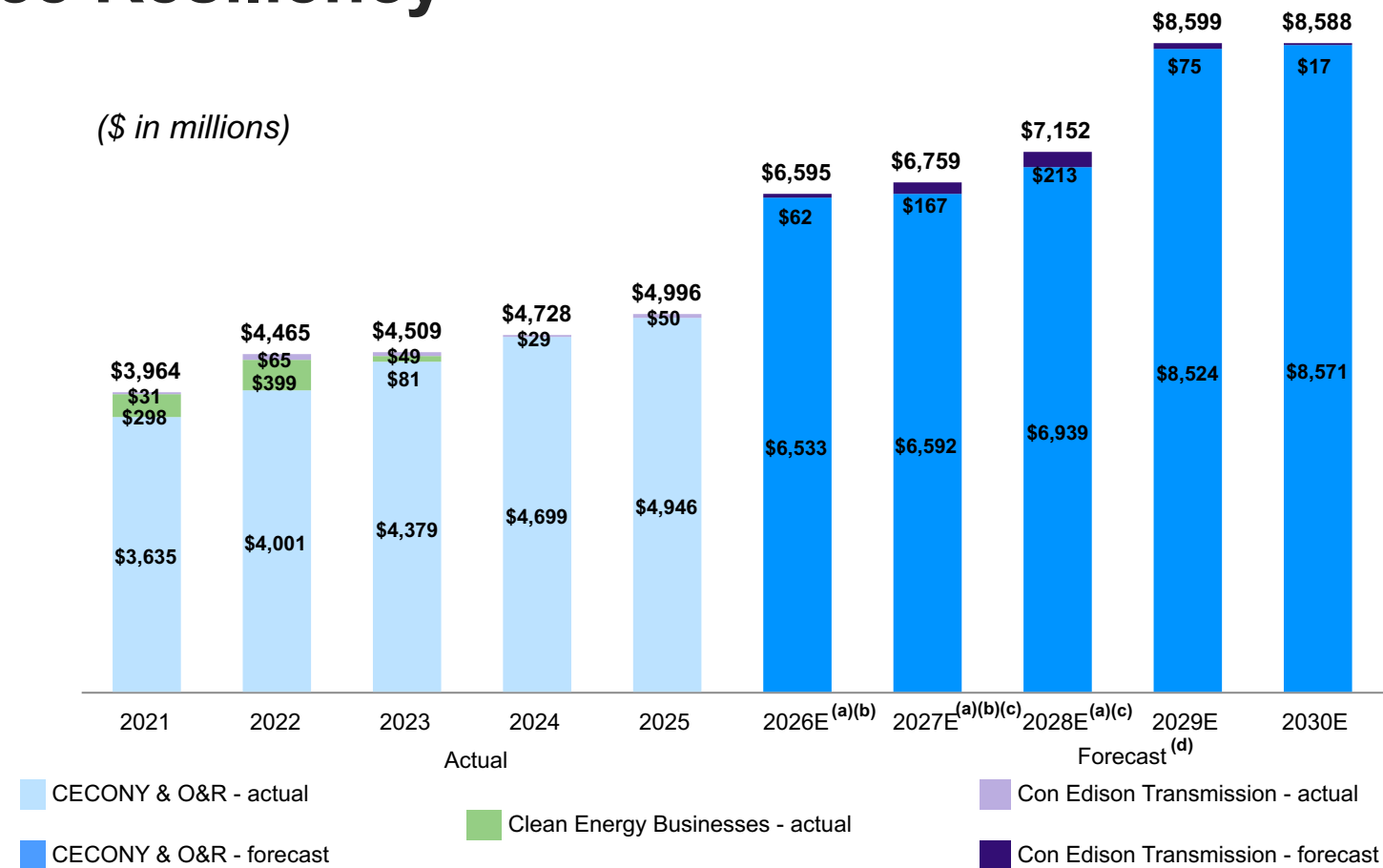
For more information visit: [Energy Efficient Savings for Renters and Homeowners | Con Edison](#); [Rebates, Incentives, and Tax Credits | Orange & Rockland](#)
- **SmartCharge New York Program**
 - Electric vehicle (EV) drivers can earn cash incentives for charging their EV during overnight off-peak times, year round

For more information visit: [SmartCharge New York Program \(for EV Drivers and Light-Duty Fleets\) | Con Edison](#); [SmartCharge New York | Orange & Rockland](#)

Operational Cost Management

- **Smart Meters**
 - Our largest utility investment to date, smart meters are projected to result in \$3.2 billion in net savings over the life of the equipment
- **Resilience Investments**
 - Our plans build on the more than \$1 billion in post-Sandy storm-hardening investments we made, which have helped avoid nearly 1.2 million outages
- **Strategic Sourcing**
 - Our Supply Chain team has negotiated rebates into select contracts resulting in realized benefits of \$10.8 million in 2025

Capital Investments to Maintain Reliability, Meet Growing Demand and Enhance Resiliency



a. Forecast for 2026, 2027 and 2028 reflects CECONY's new Electric and Gas rate plans (Case [25-E-0072](#) & [25-G-0073](#)) approved in January 2026.

b. Forecast for 2026 and 2027 reflects O&R's Electric and Gas rate plans (Case [24-E-0060](#) & [24-G-0061](#)) approved in March 2025.

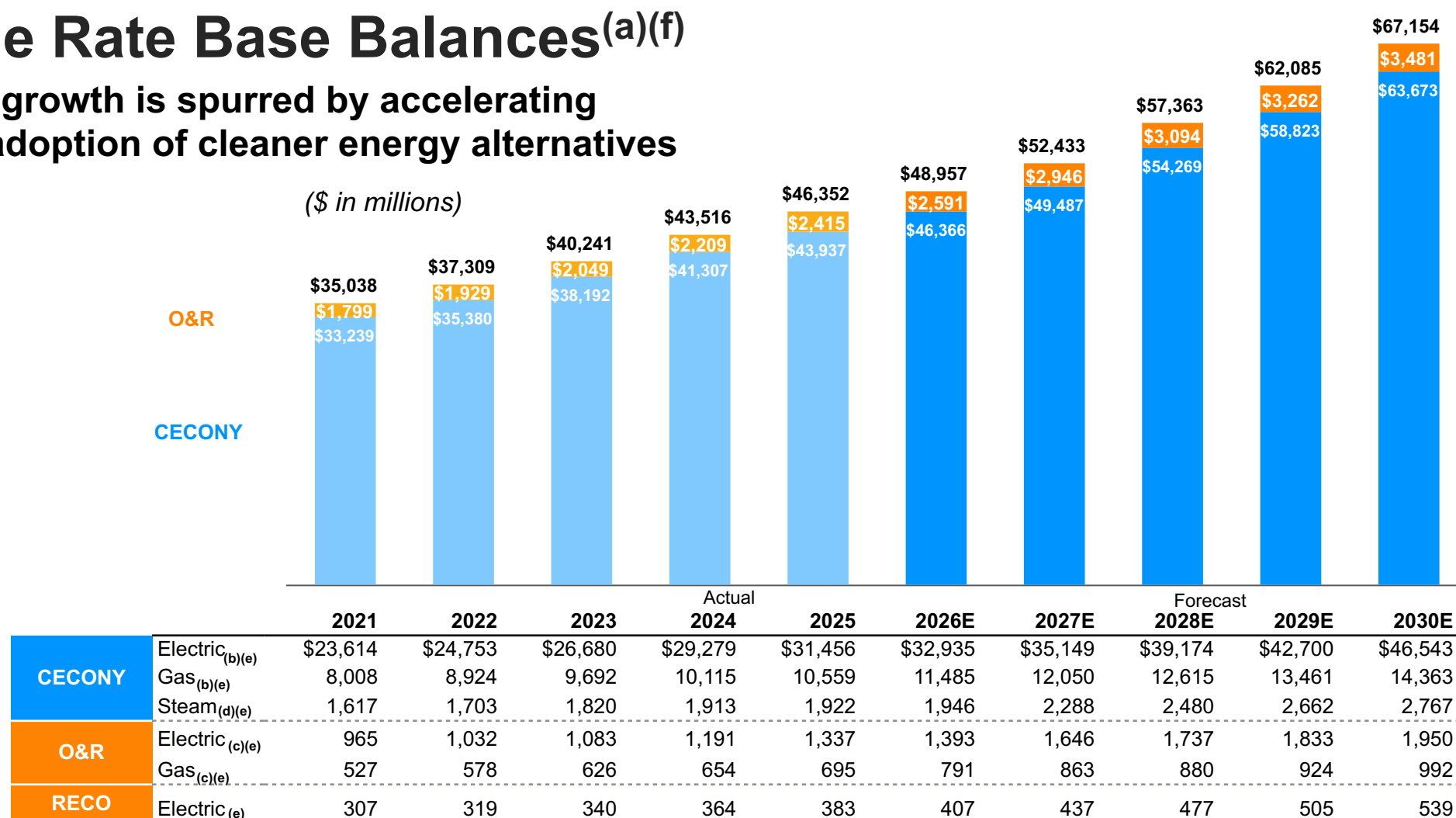
c. Forecast for 2027 and 2028 reflects CECONY's November 2025 steam rate filing that is subject to approval by the NYSPSC.

d. 2025 Form 10-K, page 30.

Note: The Utilities are continuing to assess the impact of New York State's newly enacted Chapter 58 of the Laws of 2026. The ultimate impact of the legislation on these projections remains uncertain. See pages 49-50 of the 2Q 2026 Form 10-Q.

Average Rate Base Balances^{(a)(f)}

Long-term growth is spurred by accelerating customer adoption of cleaner energy alternatives

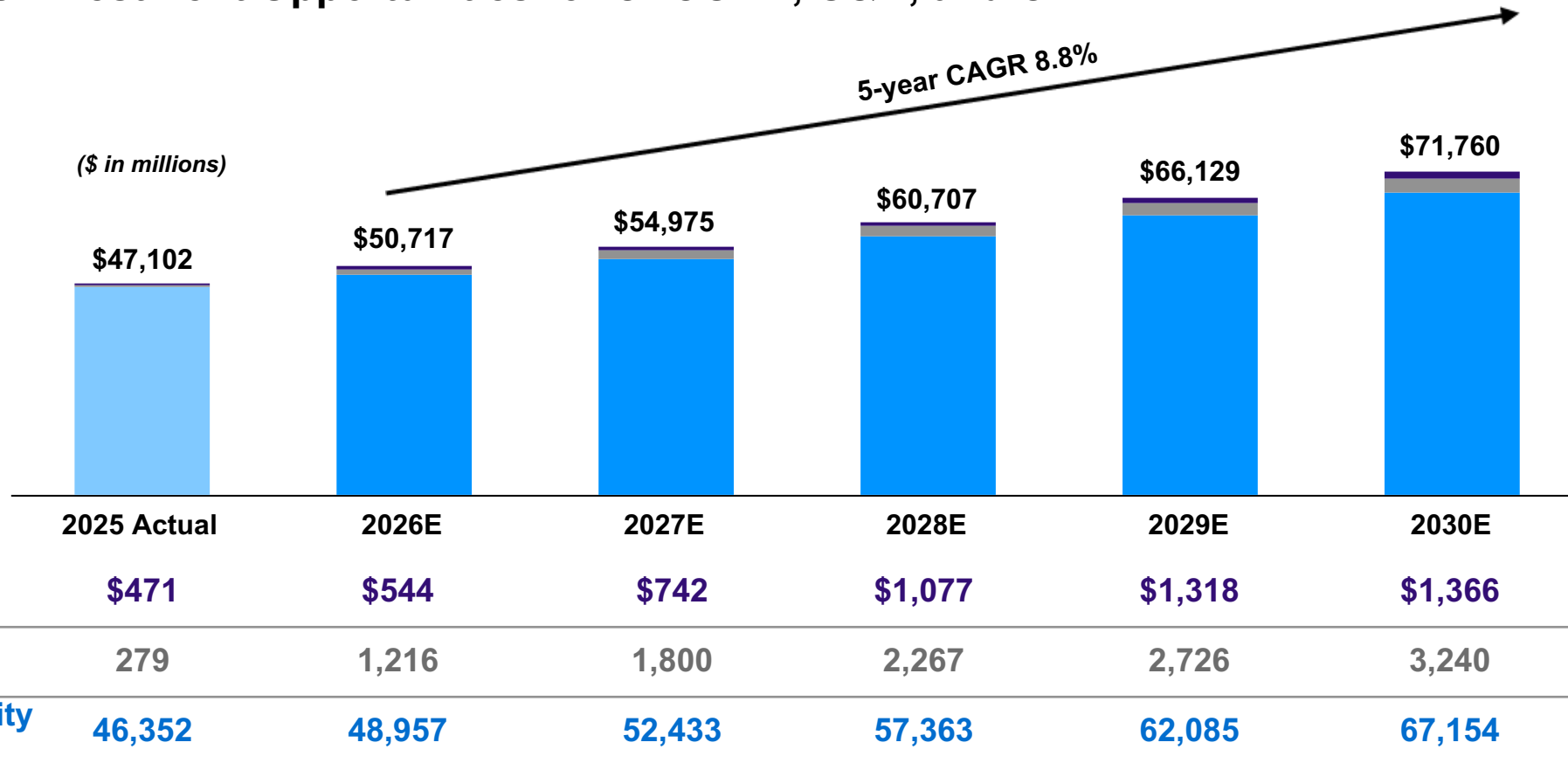


- a. Excludes the Utilities' average interest bearing Construction Work in Progress (CWIP) of approximately \$2.6 billion at year-end 2025, with annual average balances expected to range between approximately \$2.1 billion and \$3.9 billion from 2026 - 2030.
- b. Forecast for 2026, 2027 and 2028 reflects CECONY's Electric and Gas rate plans (Case [25-E-0072](#) & [25-G-0073](#)) approved in January 2026.
- c. Forecast for 2026 and 2027 reflects O&R's Electric and Gas rate plans (Case [24-E-0060](#) & [24-G-0061](#)) approved in March 2025.
- d. Forecast for 2027 and 2028 reflects CECONY's November 2025 steam rate filing that is subject to approval by the NYSPSC.
- e. Amounts reflect the company's five-year forecast as of January 2026.
- f. Amounts for energy efficiency and heat pump programs are excluded in the forecast for years 2026 – 2030. In May 2025, the NYSPSC issued two orders for [Low- to Moderate-Income](#) and [Non-Low- to Moderate-Income](#) that directed CECONY and O&R to recover 2026-2029 energy efficiency and heat pump programs (formerly known as New Efficiency New York) through surcharge rather than base rates. See page 34 of the 2025 Form 10-K. Note: The Utilities are continuing to assess the impact of New York State's newly enacted Chapter 58 of the Laws of 2026. The ultimate impact of the legislation on these projections remains uncertain. See pages 49-50 of the 2Q 2026 Form 10-Q.

Average Investment Earnings Base^{(a)(b)(c)(d)(e)(f)}

Reflects Investment Opportunities for CECONY, O&R, and CET

(\$ in millions)



Surcharge recovery programs (not in base rates) are primarily comprised of Transportation Electrification (Electric Vehicles Make Ready Program), Utility Thermal Energy Networks, Utility Storage Dispatch Rights, and Energy Efficiency and Heat Pump programs (formerly known as New Efficiency New York).

- a. Excludes the Utilities' average interest bearing CWIP.
 - b. Forecast for 2026, 2027 and 2028 reflects CECONY's Electric and Gas rate plans (Case [25-E-0072](#) & [25-G-0073](#)) approved in January 2026.
 - c. Forecast for 2026 and 2027 reflects O&R's Electric and Gas rate plans (Case [24-E-0060](#) & [24-G-0061](#)) approved in March 2025.
 - d. Forecast for 2027 and 2028 reflects CECONY's November 2025 steam rate filing that is subject to approval by the NYSPSC.
 - e. CET amounts reflect ownership share of FERC regulated earnings base of its investments.
 - f. Amounts for energy efficiency and heat pump programs are included in the average rate base for CECONY and O&R from 2021 - 2025. In May 2025, the NYSPSC issued two orders for [Low- to Moderate-Income](#) and [Non-Low- to Moderate-Income](#) that directed CECONY and O&R to recover 2026-2030 energy efficiency and heat pump program activity through surcharge rather than base rates. See page 34 of the 2025 Form 10-K.
- Note: The Utilities are continuing to assess the impact of New York State's newly enacted Chapter 58 of the Laws of 2026. The ultimate impact of the legislation on these projections remains uncertain. See pages 49-50 of the 2Q 2026 Form 10-Q.

Financing Plan for 2026-2030^(a)

(\$ in millions)

Equity	2026	2027	2028 - 2030
Common Equity Issuance ^{(b)(c)}	up to \$1,100	up to \$1,200	up to \$3,300
Debt	2026	2027	2028 - 2030
Long-term Debt	up to \$3,200	up to \$3,000	up to \$9,900

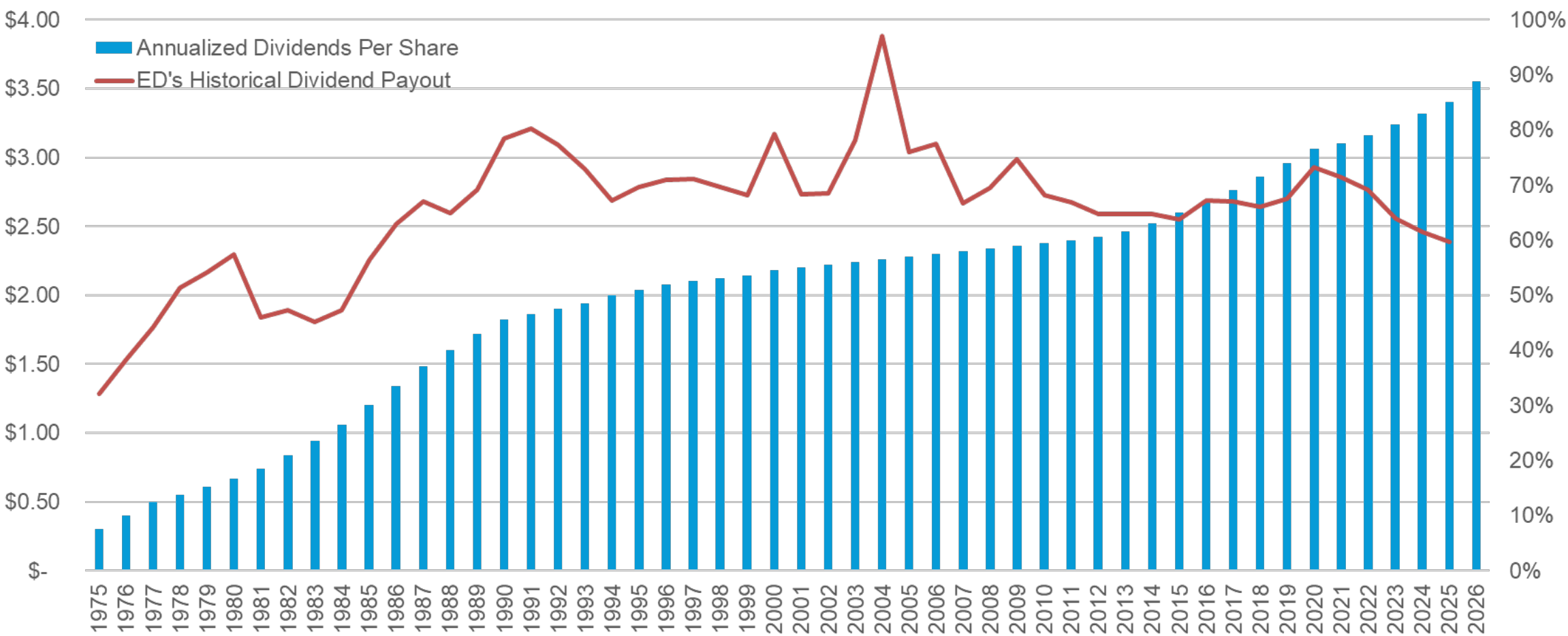
- During the first quarter, Con Edison issued 7,000,000 shares of common stock for approximately \$776 million upon physical settlement of a forward sale agreement entered into by the company in February 2026
- During the second quarter, Con Edison physically settled a portion of outstanding equity forwards under the at-the-market equity offering program ("ATM Program") by delivering 1,018,307 shares for total net cash proceeds of approximately \$108 million
- CECONY issued \$1,300 million of long-term debt during the second quarter

Debt Maturities	2026	2027	2028	2029	2030
CECONY	\$750 ^(d)	\$700	\$800	\$—	\$600
O&R	—	80	—	44	35
Total	\$750	\$780	\$800	\$44	\$635

- a. Con Edison's estimates of its capital requirements and related financing plans reflect information available and assumptions at the time the statements are made and include, among other things, the assumptions that the Utilities' forecasted capital investments and financing plans through 2030 are approved by the NYSPSC. Actual developments and the timing and amount of funding may differ materially.
- b. Excludes common equity issued under Con Edison's dividend reinvestment, employee stock purchase and long-term incentive plans.
- c. The issuance amount includes 7,000,000 shares of common stock issued for approximately \$776 million upon physical settlement of a February 2026 forward sale agreement and 1,018,307 shares of common stock issued through physical settlement of a portion of the outstanding equity forwards under the ATM Program in June 2026.
- d. Includes \$500 million borrowed under a 364-day senior unsecured term loan credit agreement in November 2025. The term loan was repaid in full in March 2026.

Dividend King

A focus on long-term shareholder value has resulted in a 4.4% annualized dividend increase in 2026, contributing to 52 consecutive years of dividend growth with a CAGR of 5.56%



Regulatory Updates



Constructive Relationship with our Regulator in New York State

- **Revenue predictability**
 - Revenue decoupling mechanism in place for CECONY and O&R New York electric and gas
 - Weather normalization clause in place for CECONY gas and steam and O&R New York gas
- **Formulaic approach** to return on equity
 - 2/3 Discounted Cash Flow Model
 - 1/3 Capital Asset Pricing Model
- **Reduced regulatory lag**
 - **Fully-forecasted** rate year reflecting a historical test year
 - **Timely recovery** of fuel and commodity costs
 - **True-ups** (reconciliations) for major costs including:
 - Pensions
 - Environmental costs
 - Property taxes
 - Variable-rate debt
 - Uncollectible write-offs of customer accounts receivable balances and late payment fees

Rate Case Filing Status

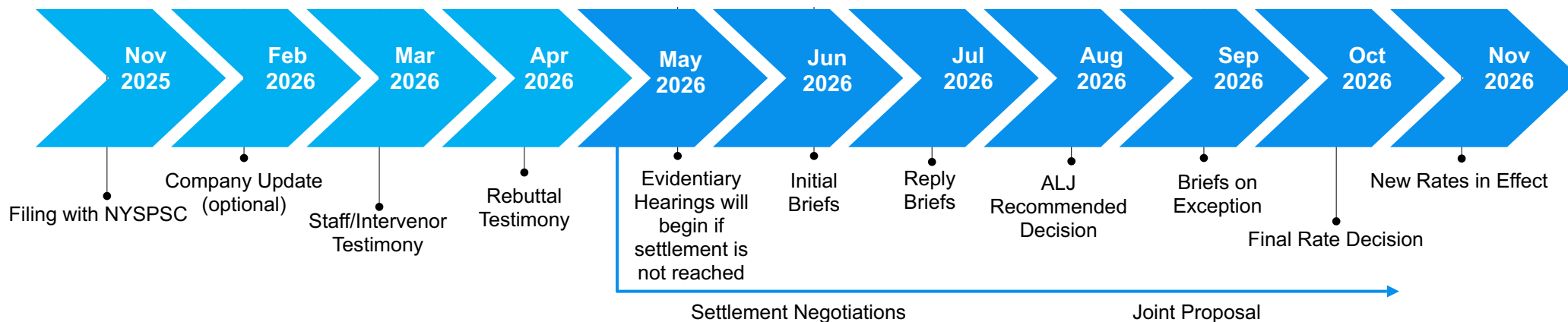
		Regulator	Rate Base ^(a) (\$ millions)	Current Plan Start Date	Current Plan End Date	Status
CECONY	Electric	New York State Public Service Commission (NYSPSC)	\$31,652	Jan 2026	Dec 2028	Joint Proposal approved January 2026
	Gas	NYSPSC	10,565	Jan 2026	Dec 2028	
	Steam	NYSPSC	1,959	Nov 2023	Oct 2026	Filed rate case in November 2025
O&R	O&R - NY Electric	NYSPSC	1,345	Jan 2025	Dec 2027	Joint Proposal approved March 2025
	O&R - NY Gas	NYSPSC	726	Jan 2025	Dec 2027	
	Rockland Electric	New Jersey Board of Public Utilities (NJBPU)	389	July 2026	N/A	Stipulation of settlement approved June 2026

(a) Average rate base for 12 months ended June 30, 2026, including transmission and distribution.
 Additional rate plan information: [Rate Plan Information | Consolidated Edison, Inc.](#)

CECONY Steam Rate Filing Comparison and Illustrative Timeline

		Steam	
(\$ in millions)		Case number 25-S-0741	
Rate Year 1: November 2026 - October 2027		November 2025 Filing	March 2026 Staff Testimony
New infrastructure investment		\$32	\$21
ROE / Financing		11	2
Sales		21	8
Operating expenses		27	34
Regulatory amortizations		12	12
Depreciation expense		(8)	4
Property taxes		(2)	(30)
Other taxes		(7)	(8)
Other operating revenues		(20)	(25)
Total Rate Increase (Decrease)		\$66	\$18
Average Rate Base		\$2,256	\$2,139
ROE		9.90%	9.30%
Equity Ratio		48.0%	47.5%

Typical timeline for rate setting process:



Summary of RECO Electric Rate Order

In June 2026, the NJBPU approved an electric rate increase, effective July 1, 2026.

Return on Equity and Equity Ratio

Return on equity.....9.60%

Equity ratio.....48.51%

Rate Change

- \$15.25 million revenue increase
- 4.6% total electric bill increase

Other Major Provisions

- Distribution rate base - \$330.3 million
- Recovery of various deferrals - \$8.7 million over three years
- Recovery of electric vehicle program costs - \$617,800 annually over ten years
- Deferral accounting for major storms
- Annual allowance for non-major storms - \$2.7 million with full true-up to customers for underspending and partial true-up to RECO for overspending
- Recovery of net salvage deficiency - \$812,022 annually for three years
- Company-funded bill credit for residential customers - \$500,000

Additional rate plan information: [Rate Plan Information](#) | [Consolidated Edison, Inc.](#)



NYSPSC & NYISO Proceedings and Developments

Utility Ownership of Renewables^(a)

- On April 24, 2026, CECONY and O&R, along with other New York Utilities submitted comments in response to questions posed by the NYSPSC related to Utility-owned Renewable Generation, proposing a separate procurement process in which utilities would jointly solicit bids for renewable projects. New York State Department of Public Service (NYSDPS) Staff is expected to issue a white paper, which would be subject to stakeholder comment, and followed by an NYSPSC order.

Electric Reliability Needs

- In July 2026, the NYISO issued its 2026 Quarter 2 Short-Term Assessment of Reliability Report, that, among other things, continued to identify reliability needs in New York City over the near-term planning horizon (i.e., 2026 - 2030). The report stated that previously identified reliability needs in New York City remain dependent on the timely completion and energization of planned transmission and generation projects, as well as the demonstration of planned power capability by the Champlain Hudson Power Express project that entered commercial operation in May 2026. The report further indicated that NYISO has designated certain generating units to remain available through May 1, 2029 to address ongoing reliability needs while planned solutions are implemented. NYISO also indicated that with demand growth and the risk of aging generation, absent additional supply resources, reliability needs are likely to emerge beyond the report's near-term study horizon. CECONY will continue to monitor reliability assessments, regulatory developments and the progress of planned transmission and generation projects.
- In July 2026, CECONY filed with the NYSPSC its updated Reliability Needs Report, which projects electric reliability needs in New York City of 125 MW beginning in 2033 and increasing to 675 MW by 2036. This report reflects a deferral of the need by one year and a reduction in the size of the need relative to the company's January 2026 Reliability Needs Report. CECONY continues to project increasing long-term capacity shortfalls in its New York City transmission system, driven by load growth and generation retirements without new replacement generation materializing.
- Also in July 2026, CECONY filed a reliability contingency plan with the NYSPSC to address transmission reliability needs in New York City. The plan emphasizes competitive procurement of clean energy resources, including transmission- and distribution-connected battery storage, while preserving flexibility to implement transmission infrastructure solutions, if necessary. CECONY requested regulatory approvals to support the competitive procurement of battery storage, including cost recovery. CECONY expects its proposed solutions, if approved, would be sufficient to address the identified ten-year reliability need through 2036 and will continue to evaluate evolving reliability forecasts, market conditions, technological developments and policy changes and provide updates to the NYSPSC.
- In May 2026, the NYSDPS issued draft proposed revisions to Title 16 of the New York Code of Rules and Regulations Part 230 for comments from stakeholders. The proposed modifications to the Commission regulations align with recent amendments to the Public Service Law that require applicants for residential gas service to pay the material and installation costs for new service infrastructure effective December 19, 2026. The most significant change in the draft framework is the total elimination of the historical 100-foot allowance for residential applicants who do not already have service. Comments were due June 26, 2026.

Repealing Gas '100-foot' Rule

a. NYSPSC docket number 15-E-0302

NYSPSC & NYISO Proceedings and Developments (*continued*)

Clean Energy Zones

- In May 2026, NYSDPS Staff issued a White Paper outlining two proposals to implement Clean Energy Zones (“CEZs”), areas where proactive coordination among New York State, developers, utilities, and communities could facilitate the co-deployment of new generation and transmission projects. The White Paper discusses two potential CEZ frameworks and a range of related policy and regulatory changes to support development in these areas. The NYSDPS Staff seeks stakeholder input on key design questions, including zone designation criteria and a number of items related to community engagement and benefits. The initiative aims to improve planning coordination, reduce costs, improve project development timelines and support the integration of more than 60 GW of renewable resources. Comments are due August 10, 2026.

State Utility Regulation

- In May 2026, as part of New York State’s Fiscal Year 2026-2027 Enacted Budget, the state enacted Chapter 58 of the Laws of 2026, which, among other things, amends and adds provisions to the Public Service Law governing utility rate cases and addressing affordability. Effective for base rate filings submitted by the Utilities after January 1, 2027, Chapter 58: (i) requires the Utilities to submit, in addition to their recommended proposal, a budget-constrained rate plan that limits aggregate revenue increases to the average Consumer Price Index growth over the prior three years; (ii) directs the Utilities to return revenues above the authorized return on equity (ROE), with retention of up to 0.25% over the authorized ROE if certain criteria are met; (iii) further defines non-recoverable lobbying expenses and formalizes non-recoverability of public relations and goodwill advertising expenses; (iv) extends the NYSPSC’s authority to suspend a rate case to 14 months; and (v) authorizes approval of multi-year litigated rate plans. Chapter 58 further: (i) directs the NYSPSC to develop performance-based employee compensation targets and authorizes consideration of adjustments to ROE based on affordability performance; (ii) directs the NYSPSC to establish rules limiting recovery of rate case expenses, including legal, consultant, expert and employee costs; (iii) requires affordability analyses in rate cases; and (iv) directs the NYSPSC to adopt rules for calculating a newly created Energy Affordability Index and to issue annual affordability reports. Chapter 58 also creates a temporary and independent commission to study rising utility rates, affordability and generation, including utility-owned renewable generation. The Utilities are continuing to assess the impact of the new law and the timing of their upcoming rate case filings.

Long-Term Planning Process

- In June 2026, the NYISO made its regional compliance filing for Federal Energy Regulatory Commission (“FERC”) Order 1920, establishing a new 20-year planning process. The process uses the NYISO’s existing System & Resource Outlook to identify potential long-term system needs, which may be declared by the NYSPSC. If a need is declared by the NYSPSC, a competitive solicitation process would allow developers to submit solutions. The Transmission Owners will also have the Right of First Refusal to right-size their assets, which refers to the upgrade of a transmission asset in lieu of an in-kind replacement, to better meet the long-term system needs. The NYISO plans to begin the first iteration of the Long-Term Transmission Planning Process in August 2026, pending FERC approval.

Electric Vehicles^(a)

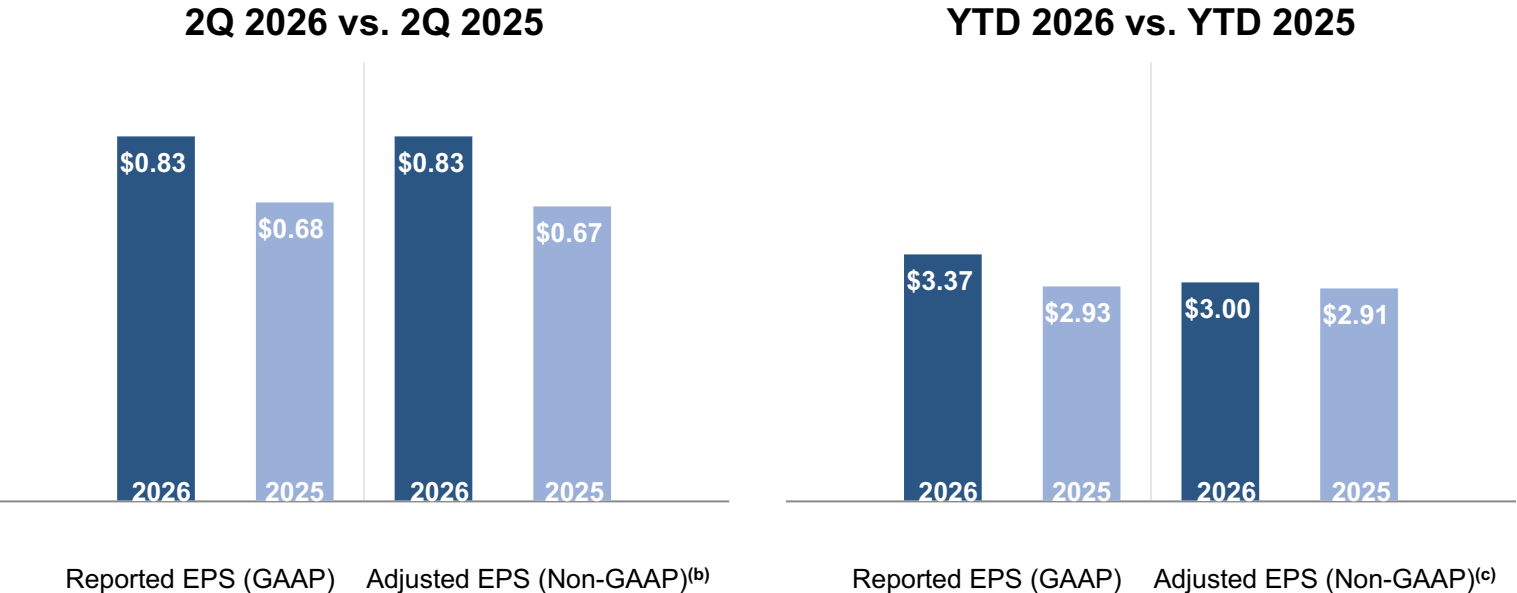
- In July 2026, the NYSPSC ordered New York utilities, including CECONY and O&R, to show cause why the NYSPSC should not commence a prudence review and an administrative penalty proceeding related to electric vehicle make-ready program data collection and reporting deficiencies. The Utilities are unable to estimate the amount or range of possible loss related to this matter.

a. NYSPSC docket number 26-E-0383

Strong Economic Performance

Dividend and Earnings Announcements

- On July 16, 2026, the company declared a quarterly dividend of 88.75 cents a share on its common stock.
- On August 6, 2026, the company issued a press release in which it forecasts adjusted earnings per share (non-GAAP) for the year 2026 to be in the range of \$6.00 to \$6.20 a share.^(a)



a. Con Edison's forecast of adjusted earnings per share for the year 2026 excludes the gain on the sale of Con Edison's equity interest in MVP (\$(0.37) a share after-tax), accretion of the basis difference of Con Edison's equity interest in MVP (\$(0.01) a share after-tax), transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye and the effects of HLBV accounting for tax equity investments, the amounts of which will not be determinable until year-end. Accordingly, the company is unable to provide equivalent measures determined in accordance with GAAP.

b. See Slide 26 for a reconciliation of non-GAAP financial measures to their GAAP equivalent for the three months ended June 30, 2026 and 2025 periods.

c. See Slide 36 for a reconciliation of non-GAAP financial measures to their GAAP equivalent for the six months ended June 30, 2026 and 2025 periods.

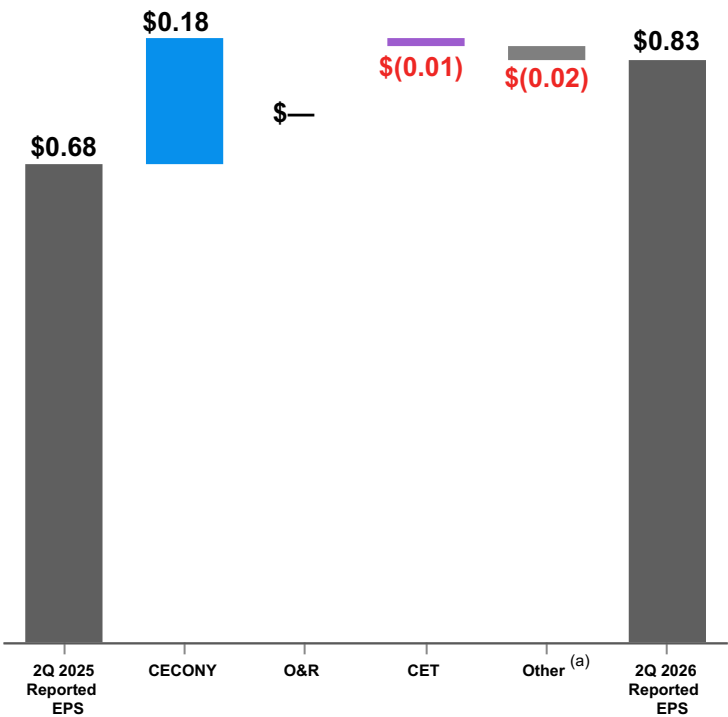
2Q 2026 EPS (GAAP) to Adjusted EPS (non-GAAP) Reconciliation

	Earnings per Share		Net Income for Common Stock (\$ in Millions)	
	2026	2025	2026	2025
Reported EPS and Net Income for Common Stock – GAAP basis	\$0.83	\$0.68	\$308	\$246
Loss and other impacts related to the sale of the Clean Energy Businesses in 2025 (pre-tax)	—	—	—	—
Income taxes	—	—	—	(1)
Loss and other impacts related to the sale of the Clean Energy Businesses in 2025 (net of tax)	—	—	—	(1)
Transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye (pre-tax)	—	—	1	—
Income taxes (a)	—	—	—	—
Transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye (net of tax)	—	—	1	—
Accretion of the basis difference of Con Edison's equity interest in MVP (pre-tax)	—	(0.01)	—	(3)
Income taxes (b)	—	—	—	1
Accretion of the basis difference of Con Edison's equity interest in MVP (net of tax)	—	(0.01)	—	(2)
HLBV effects (pre-tax)	—	—	(1)	(4)
Income taxes (c)	—	—	—	1
HLBV effects (net of tax)	—	—	(1)	(3)
Adjusted EPS and Adjusted Earnings – non-GAAP basis	\$0.83	\$0.67	\$308	\$240

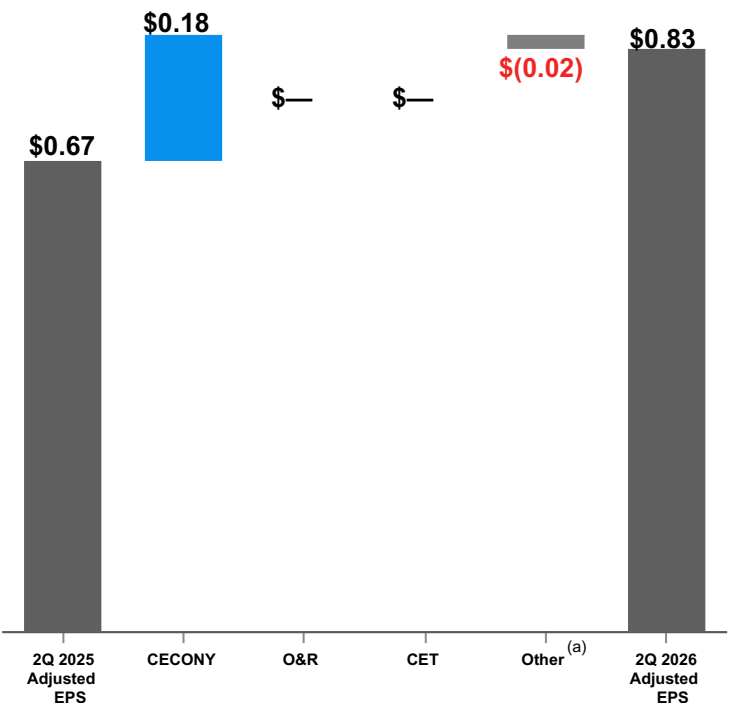
- The amount of income taxes was calculated using a combined federal and state income tax rate of 26% for the three months ended June 30, 2025.
- The amount of income taxes was calculated using a combined federal and state income tax rate of 21% for the three months ended June 30, 2025.
- The amount of income taxes was calculated using a combined federal and state income tax rate of 23% for the three months ended June 30, 2025.

Walk from 2Q 2025 EPS to 2Q 2026 EPS and 2Q 2025 Adjusted EPS (non-GAAP) to 2Q 2026 Adjusted EPS (non-GAAP)

Variance in Reported EPS (GAAP)



Variance in Adjusted EPS (non-GAAP)



a. Other includes the parent company, Con Edison's tax equity investments and consolidation adjustments.

2Q 2026 vs. 2Q 2025 EPS and Adjusted EPS (non-GAAP) Variances – Three Months Ended Variation

	EPS (GAAP Basis)	Adjusted EPS (non-GAAP Basis)	
Higher electric rate base and timing of billing of rate increase	\$0.07	\$0.07	CECONY^(a)
Higher gas rate base and timing of billing of rate increase	0.06	0.06	
Lower other interest expense	0.03	0.03	
Lower electric operations and maintenance expense	0.02	0.02	
Higher income from allowance for funds used during construction	0.01	0.01	
Dilutive effect of issuance of common shares	(0.02)	(0.02)	
Other	0.01	0.01	
Total CECONY	\$0.18	\$0.18	
Electric base rate increase	\$0.01	\$0.01	O&R^(a)
Higher interest expense on long-term debt	(0.01)	(0.01)	
Total O&R	\$—	\$—	

- a. Under the revenue decoupling mechanisms in the Utilities' New York electric and gas rate plans, revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. The Utilities' gas and CECONY's steam sales are subject to a weather normalization clause, as a result of which, delivery revenues reflect normal weather conditions during the heating season. In general, the Utilities recover on a current basis the fuel, gas purchased for resale and purchased power costs they incur in supplying energy to their full-service customers. Accordingly, such costs do not generally affect Con Edison's results of operations.

2Q 2026 vs. 2Q 2025 EPS and Adjusted EPS (non-GAAP) Variances – Three Months Ended Variation

	EPS (GAAP Basis)	Adjusted EPS (non-GAAP Basis)	
Accretion of the basis difference of Con Edison's equity interest in MVP	\$(0.01)	\$—	CET
Total CET	\$(0.01)	\$—	
Higher other interest expense	\$(0.01)	\$(0.01)	Other, including parent company expenses ^(a)
Other	(0.01)	(0.01)	
Total Other	\$(0.02)	\$(0.02)	
Total Variance	\$0.15	\$0.16	

a. Other includes the parent company, Con Edison's tax equity investments and consolidation adjustments.

2Q 2026 vs. 2Q 2025 EPS to Adjusted EPS (non-GAAP) Reconciliation by Company

Three Months Ended June 30, 2026

	CECONY	O&R	CET	Other ^(a)	Total
Reported EPS – GAAP basis	\$0.80	\$0.02	\$0.02	\$(0.01)	\$0.83
Adjusted EPS – non-GAAP basis	\$0.80	\$0.02	\$0.02	\$(0.01)	\$0.83

a. Other includes the parent company, Con Edison's tax adjustments and consolidation adjustments.

2Q 2026 vs. 2Q 2025 EPS to Adjusted EPS (non-GAAP) Reconciliation by Company *(continued)*

Three Months Ended June 30, 2025

	CECONY	O&R	CET	Other ^(b)	Total
Reported EPS – GAAP basis	\$0.62	\$0.02	\$0.03	\$0.01	\$0.68
Accretion of the basis difference of Con Edison's equity interest in MVP (pre-tax)	—	—	(0.01)	—	(0.01)
Income taxes (a)	—	—	—	—	—
Accretion of the basis difference of Con Edison's equity interest in MVP (net of tax)	—	—	(0.01)	—	(0.01)
Adjusted EPS – non-GAAP basis	\$0.62	\$0.02	\$0.02	\$0.01	\$0.67

a. The amount of income taxes was calculated using a combined federal and state income tax rate of 21% for the three months ended June 30, 2025.

b. Other includes the parent company, Con Edison's tax adjustments and consolidation adjustments.

2Q 2026 Developments^(a)

Con Edison

In May 2026, Con Edison entered into an equity distribution agreement (EDA), pursuant to which Con Edison may sell, from time to time, up to an aggregate sales price of \$2.0 billion of its common stock through an at-the-market (ATM) equity offering program (ATM Program), including an equity forward sales component. Con Edison subsequently entered into forward sale agreements under the ATM Program and as of June 30, 2026, the ATM Program had approximately \$1.8 billion of common stock available for issuance.

The following table shows ATM equity issuances pursuant to forward sale agreements executed in May 2026.

Tranche	Shares Priced	Initial Forward Price
1	1,074,178 ⁽¹⁾	\$105.7586
2	889,415	\$104.6730

(1) In June 2026, Con Edison physically settled a portion of Tranche 1, as described below.

The forward sale agreements require Con Edison to either physically settle the transactions by issuing shares in exchange for net proceeds at the then-applicable forward sale price specified by the forward sale agreements or net settle in whole or in part through the delivery or receipt of cash or shares. The settlement alternatives are at Con Edison's election and Con Edison expects to fully physically settle each forward sale agreement. Except for amounts recorded upon settlement of forward sale agreements that have settled, no amounts have been or will be recorded in Con Edison's Consolidated Financial Statements with respect to the offerings under the ATM Program prior to settlement of the applicable forward sale agreements. The initial forward sale prices will be subject to adjustment on a daily basis based on a floating interest rate factor and will be subject to decrease on each of certain dates by amounts related to expected dividends on Con Edison's common stock during the term of the relevant forward sale agreements. Until settlement of the equity forwards, earnings per share dilution resulting from the forward sale agreements will be determined under the treasury stock method. The forward sale agreements have been classified as equity transactions.

In June 2026, Con Edison physically settled a portion of outstanding equity forwards under the ATM Program by delivering 1,018,307 shares of its common stock in exchange for total net cash proceeds of approximately \$108 million. (page 25)

In May 2026, New York passed a law that extended the increase in the corporate franchise tax rate from 6.5 percent to 7.25 percent for an additional three years, through tax year 2029 and extended the business capital tax through tax year 2029. Con Edison does not expect to be subject to the higher tax rate of 7.25 percent in 2026. (pages 33, 52)

Con Edison & CECONY

On February 18, 2026, the Internal Revenue Service and the Department of Treasury issued Notice 2026-7, which provides additional interim guidance regarding the application of the CAMT and allows the Companies to deduct certain repair expenditures as a reduction to the Companies' modified GAAP net income. This interim guidance is retroactive to the beginning of the IRA provisions in calculating the Companies' CAMT liability. In the six months ended June 30, 2026, Con Edison reduced its CAMT credit carryforward by \$205 million (\$213 million of which is for CECONY) and increased its general business tax credit carryforward by approximately \$154 million as a result of adopting the interim guidance for the 2024 and 2025 tax years. This guidance will also reduce the Companies' CAMT liability going forward (pages 33, 52)

a. Page references to 2Q 2026 Form 10-Q unless noted otherwise.

2Q 2026 Developments (*continued*)^(a)

CECONY & O&R

In May 2026, as part of New York State's Fiscal Year 2026-2027 Enacted Budget, the state enacted Chapter 58 of the Laws of 2026, which, among other things, amends and adds provisions to the Public Service Law governing utility rate cases and addressing affordability. Effective for base rate filings submitted by the Utilities after January 1, 2027, Chapter 58: (i) requires the Utilities to submit, in addition to their recommended proposal, a budget-constrained rate plan that limits aggregate revenue increases to the average Consumer Price Index growth over the prior three years; (ii) directs the Utilities to return revenues above the authorized return on equity (ROE), with retention of up to 0.25% over the authorized ROE if certain criteria are met; (iii) further defines non-recoverable lobbying expenses and formalizes non-recoverability of public relations and goodwill advertising expenses; (iv) extends the NYSPSC's authority to suspend a rate case to 14 months; and (v) authorizes approval of multi-year litigated rate plans. Chapter 58 further: (i) directs the NYSPSC to develop performance-based employee compensation targets and authorizes consideration of adjustments to ROE based on affordability performance; (ii) directs the NYSPSC to establish rules limiting recovery of rate case expenses, including legal, consultant, expert and employee costs; (iii) requires affordability analyses in rate cases; and (iv) directs the NYSPSC to adopt rules for calculating a newly created Energy Affordability Index and to issue annual affordability reports. Chapter 58 also creates a temporary and independent commission to study rising utility rates, affordability and generation, including utility-owned renewable generation. The Utilities are continuing to assess the impact of the new law and the timing of their upcoming rate case filings. (pages 49-50)

In May 2026, New York State enacted amendments to the Climate Leadership and Community Protection Act (CLCPA) as part of the state's fiscal year 2026–2027 budget. The amendments modify the CLCPA's implementation framework by, among other things, extending to December 31, 2028 the deadline for the New York State Department of Environmental Conservation (NYSDEC) to promulgate implementing regulations and directs the NYSDEC to consider factors such as feasibility, affordability, economic competitiveness and reliability in developing any such regulations. The amendments also revise the state's interim greenhouse gas emissions reduction framework by eliminating the emission reductions for 2030 and replacing them with emission reductions of 60 percent from 1990 levels by 2040. The amendments maintain the statutory requirement for the NYSDEC to promulgate rules establishing a statewide greenhouse gas emissions limit of an 85 percent reduction below 1990 levels by 2050, to the maximum extent feasible and cost-effective, and did not change the renewable energy targets. The Utilities are unable to predict the impact that the implementation of this law will have on them. (page 79)

In May 2026, a woman died after falling into a manhole with a dislodged cover in Midtown Manhattan. A lawsuit has been filed against CECONY seeking unspecified compensatory and punitive damages under multiple causes of action. CECONY has provided information to the NYSDPS and has notified its insurers of the incident and lawsuit. CECONY believes that its applicable insurance policies will satisfy any liability it may have in connection with the lawsuit, to the extent such liability exceeds the required self-retention amount, which amount is not material. CECONY is unable to estimate the amount or range of loss and cannot predict whether any other legal or regulatory actions may arise concerning this matter. (page 22)

At June 30, 2026, CECONY's and O&R's customer accounts receivables balances of \$2,898 million and \$119 million, respectively, included aged accounts receivables (balances outstanding in excess of 60 days) of \$1,385 million and \$31 million, respectively. At December 31, 2025, CECONY's and O&R's customer accounts receivables balances of \$2,970 million and \$120 million, respectively, included aged accounts receivables (balances outstanding in excess of 60 days) of \$1,427 million and \$27 million, respectively. In comparison, CECONY's and O&R's customer accounts receivable balances at February 28, 2020 were \$1,322 million and \$89 million, respectively, including aged accounts receivables (balances outstanding in excess of 60 days) of \$408 million and \$15 million, respectively. (page 48)

In June 2026, the New Jersey Board of Public Utilities (NJBPU) approved an electric rate increase, effective July 1, 2026, of \$15.25 million and a 9.6 percent return on equity for RECO. In addition, RECO provided a company-funded bill credit for residential customers of \$0.5 million in July 2026. (page 21)

a. Page references to 2Q 2026 Form 10-Q unless noted otherwise.

2Q 2026 Developments (*continued*)^(a)

CECONY & O&R

In June 2026, as part of New Jersey State's Fiscal Year 2027 Budget, the state allocated \$10.68 million to provide bill credits to eligible residential customers of RECO. (page 21)

Also in June 2026, the NJBPU issued orders that established a residential universal bill credit and a residential energy assistance credit, in an aggregate amount of approximately \$2 million for qualified customers of RECO to be funded by New Jersey. (page 21)

In June 2026, CECONY updated its five-year forecast of average annual firm peak gas demand in its service area at design conditions from a 0.2 percent increase (for 2026 to 2030) to a 0.2 percent decrease (for 2027 to 2031). (page 51)

In June 2026, CECONY updated its five-year forecast of the average annual peak steam demand in its service area at design conditions from a 0.9 percent decrease (for 2026 to 2030) to a 0.7 percent decrease (for 2027 to 2031). (page 51)

In June 2026, O&R updated its five-year forecast of the average annual firm peak gas demand in its service area at design conditions from a 1.2 percent increase (for 2026 to 2030) to a 0.7 percent increase (for 2027 to 2031). (page 51)

In July 2026, the NYISO issued its 2026 Quarter 2 Short-Term Assessment of Reliability Report, that, among other things, continued to identify reliability needs in New York City over the near-term planning horizon (*i.e.*, 2026 - 2030). The report stated that previously identified reliability needs in New York City remain dependent on the timely completion and energization of planned transmission and generation projects, as well as the demonstration of planned power capability by the Champlain Hudson Power Express project that entered commercial operation in May 2026. The report further indicated that NYISO has designated certain generating units to remain available through May 1, 2029 to address ongoing reliability needs while planned solutions are implemented. NYISO also indicated that with demand growth and the risk of aging generation, absent additional supply resources, reliability needs are likely to emerge beyond the report's near-term study horizon. CECONY will continue to monitor reliability assessments, regulatory developments and the progress of planned transmission and generation projects. (page 49)

In July 2026, CECONY filed with the NYSPSC its updated Reliability Needs Report, which projects electric reliability needs in New York City of 125 MW beginning in 2033 and increasing to 675 MW by 2036. This report reflects a deferral of the need by one year and a reduction in the size of the need relative to the company's January 2026 Reliability Needs Report. CECONY continues to project increasing long-term capacity shortfalls in its New York City transmission system, driven by load growth and generation retirements without new replacement generation materializing. (page 49)

Also in July 2026, CECONY filed a reliability contingency plan with the NYSPSC to address transmission reliability needs in New York City. The plan emphasizes competitive procurement of clean energy resources, including transmission- and distribution-connected battery storage, while preserving flexibility to implement transmission infrastructure solutions, if necessary. CECONY requested regulatory approvals to support the competitive procurement of battery storage, including cost recovery. CECONY expects its proposed solutions, if approved, would be sufficient to address the identified ten-year reliability need through 2036 and will continue to evaluate evolving reliability forecasts, market conditions, technological developments and policy changes and provide updates to the NYSPSC. (page 49)

a. Page references to 2Q 2026 Form 10-Q unless noted otherwise.

2Q 2026 Developments (*continued*)^(a)

CECONY & O&R

In July 2026, the NYSPSC ordered New York utilities, including CECONY and O&R, to show cause why the NYSPSC should not commence a prudence review and an administrative penalty proceeding related to electric vehicle make-ready program data collection and reporting deficiencies. The Utilities are unable to estimate the amount or range of possible loss related to this matter. (page 22)

Con Edison Transmission

In April 2026, CECONY and Con Edison Transmission entered into an agreement to sell their interests in Honeoye for \$5 million in aggregate, of which approximately \$1.5 million was attributed to CECONY, before certain closing adjustments and expenses. The closing is expected to occur following approval by the NYSPSC. (pages 19, 46, 50, 78)

	Ownership Interest	In-Service Date/Anticipated	Base Return on Common Equity (ROE)	Common Equity Ratio
Transmission Owner Transmission Solutions (TOTS) ⁽¹⁾	45.7%	2016	9.99% plus 0.50% = 10.49%	54%
New York Energy Solution (NYES) ⁽²⁾	45.7%	2023/2025	9.99% plus 0.50% to 1.00% = 10.49% to 10.89% ⁽³⁾	54%
Propel NY Energy ⁽⁴⁾	41.7% of New York Transco's share	2030	10.3% plus 1% = 11.3%	53%

(1) TOTS is a group of three electric power bulk transmission projects (\$217 million total cost) constructed on the New York bulk transmission system to increase transfer capability between upstate and downstate New York.

(2) The NYES project was constructed to relieve transmission congestion between upstate and downstate (estimated cost of approximately \$800 million).

(3) Includes a cost containment reduction.

(4) Propel NY Energy, a project that is under development jointly with the NYPA, is a 90-mile electric transmission project that is expected to increase high voltage transmission connections between Long Island and the rest of New York State. New York Transco's share of the estimated cost of the Propel NY Energy project is \$2,200 million, excluding interconnection costs and the cost of projects expected to be built by local transmission owners, including CECONY. The siting, construction and operation of the project will require approvals and permits from the appropriate governmental agencies and authorities, including the NYSPSC.

a. Page references to 2Q 2026 Form 10-Q unless noted otherwise.

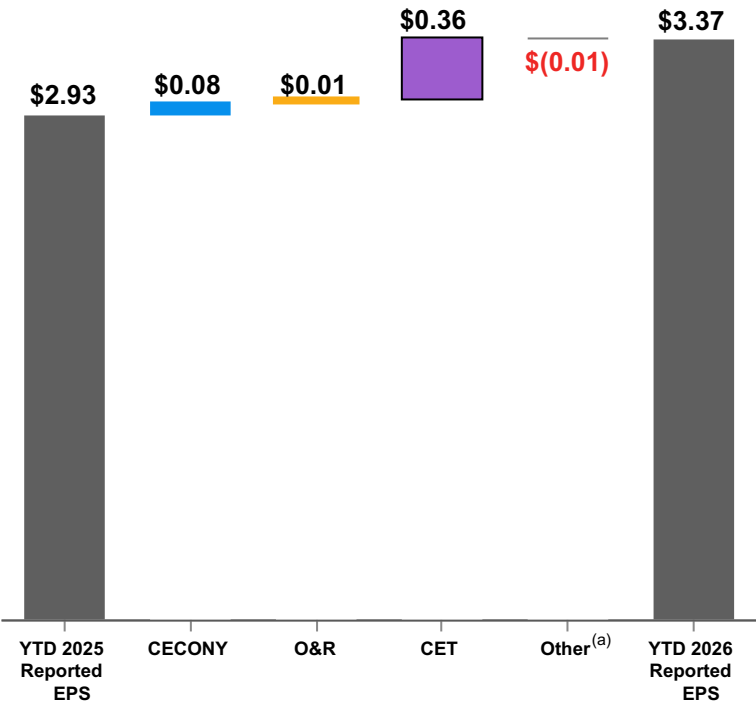
2026 EPS (GAAP) to Adjusted EPS (non-GAAP) Reconciliation

	Earnings per Share		Net Income for Common Stock (\$ in Millions)	
	2026	2025	2026	2025
Reported EPS and Net Income for Common Stock and EPS – GAAP basis	\$3.37	\$2.93	\$1,232	\$1,038
Loss and other impacts related to the sale of the Clean Energy Businesses in 2025 (pre-tax)	—	—	—	—
Income taxes	—	—	—	(1)
Loss and other impacts related to the sale of the Clean Energy Businesses in 2025 (net of tax)	—	—	—	(1)
Accretion of the basis difference of Con Edison's equity interest in MVP (pre-tax)	(0.01)	(0.02)	(3)	(6)
Income taxes (a)	—	—	1	1
Accretion of the basis difference of Con Edison's equity interest in MVP (net of tax)	(0.01)	(0.02)	(2)	(5)
Transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye (pre-tax)	0.01	—	4	—
Income taxes (b)	—	—	(1)	—
Transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye (net of tax)	0.01	—	3	—
Gain on the sale of Con Edison's equity interest in MVP (pre-tax)	(0.52)	—	(189)	—
Income taxes (c)	0.15	—	55	—
Gain on the sale of Con Edison's equity interest in MVP (net of tax)	(0.37)	—	(134)	—
HLBV effects (pre-tax)	—	—	(1)	—
Income taxes (d)	—	—	—	—
HLBV effects (net of tax)	—	—	(1)	—
Adjusted EPS and Adjusted Earnings – non-GAAP basis	\$3.00	\$2.91	\$1,098	\$1,032

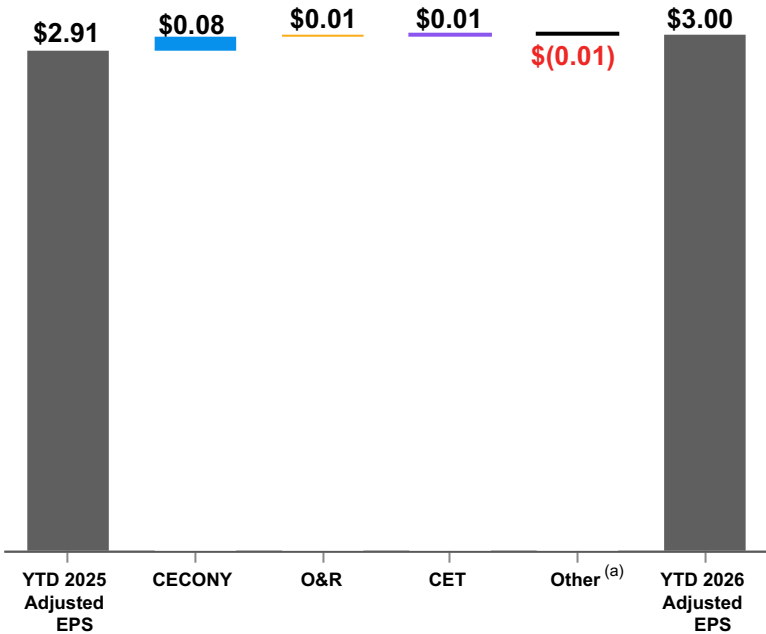
- a. The amount of income taxes was calculated using a combined federal and state income tax rate of 25% for the six months ended June 30, 2026 and 21% for the six months ended June 30, 2025
- b. The amount of income taxes was calculated using a combined federal and state income tax rate of 26% for the six months ended June 30, 2026.
- c. The amount of income taxes was calculated using a combined federal and state income tax rate of 29% for the six months ended June 30, 2026.
- d. The amount of income taxes was calculated using a combined federal and state income tax rate of 26% for the six months ended June 30, 2026.

Walk from YTD 2025 EPS to YTD 2026 EPS and 2025 Adjusted EPS (non-GAAP) to 2026 Adjusted EPS (non-GAAP)

Variance in Reported EPS (GAAP)



Variance in Adjusted EPS (non-GAAP)



a. Other includes the parent company, Con Edison's tax equity investments, consolidation adjustments and Broken Bow II, the deferred project that was classified as held for sale at December 31, 2024, with the sale and transfer completed in January 2025.

YTD 2026 vs. YTD 2025 EPS and Adjusted EPS (non-GAAP) Variances – Six Months Ended Variation

	EPS (GAAP Basis)	Adjusted EPS (non-GAAP Basis)	
Higher electric rate base	\$0.09	\$0.09	CECONY^(a)
Higher gas rate base	0.07	0.07	
Higher income from allowance for funds used during construction	0.02	0.02	
Dilutive effect of issuance of common shares	(0.09)	(0.09)	
Other	(0.01)	(0.01)	
Total CECONY	\$0.08	\$0.08	
Electric base rate increase	\$0.02	\$0.02	O&R^(a)
Gas base rate increase	0.01	0.01	
Higher interest expense on long-term debt	(0.02)	(0.02)	
Total O&R	\$0.01	\$0.01	

- a. Under the revenue decoupling mechanisms in the Utilities' New York electric and gas rate plans, revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. The Utilities' gas and CECONY's steam sales are subject to a weather normalization clause, as a result of which, delivery revenues reflect normal weather conditions during the heating season. In general, the Utilities recover on a current basis the fuel, gas purchased for resale and purchased power costs they incur in supplying energy to their full-service customers. Accordingly, such costs do not generally affect Con Edison's results of operations.

YTD 2026 vs. YTD 2025 EPS and Adjusted EPS (non-GAAP) Variances – Six Months Ended Variation

	EPS (GAAP Basis)	Adjusted EPS (non-GAAP Basis)	
Gain on the sale of Con Edison's equity interest in MVP	\$0.37	\$—	CET
Transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye	(0.01)	—	
Accretion of the basis difference of Con Edison's equity interest in MVP	(0.01)	—	
Other	0.01	0.01	
Total CET	\$0.36	\$0.01	
Higher income tax expense	\$(0.01)	\$(0.01)	Other, including parent company expenses ^(a)
Higher other interest expense	(0.01)	(0.01)	
Other	0.01	0.01	
Total Other	\$(0.01)	\$(0.01)	
Total	\$0.44	\$0.09	

- a. Other includes the parent company, Con Edison's tax equity investments, consolidation adjustments and Broken Bow II, the deferred project that was classified as held for sale at December 31, 2024, with the sale and transfer completed in January 2025.

YTD 2026 vs. YTD 2025 EPS to Adjusted EPS (non-GAAP) Reconciliation by Company

Six months ended June 30, 2026

	CECONY	O&R	CET	Other ^(d)	Total
Reported EPS – GAAP basis	\$2.81	\$0.16	\$0.42	(\$0.02)	\$3.37
Gain on the sale of Con Edison's equity interest in MVP (pre-tax)	—	—	(0.52)	—	(0.52)
Income taxes (a)	—	—	0.15	—	0.15
Gain on the sale of Con Edison's equity interest in MVP (net of tax)	—	—	(0.37)	—	(0.37)
Transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye (pre-tax)	—	—	0.01	—	0.01
Income taxes (b)	—	—	—	—	—
Transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye (net of tax)	—	—	0.01	—	0.01
Accretion of the basis difference of Con Edison's equity interest in MVP (pre-tax)	—	—	(0.01)	—	(0.01)
Income taxes (c)	—	—	—	—	—
Accretion of the basis difference of Con Edison's equity interest in MVP (net of tax)	—	—	(0.01)	—	(0.01)
Adjusted EPS – non-GAAP basis	\$2.81	\$0.16	\$0.05	(\$0.02)	\$3.00

- a. The amount of income taxes was calculated using a combined federal and state income tax rate of 29% for the six months ended June 30, 2026.
- b. The amount of income taxes was calculated using a combined federal and state income tax rate of 26% for the six months ended June 30, 2026.
- c. The amount of income taxes was calculated using a combined federal and state income tax rate of 25% for the six months ended June 30, 2026.
- d. Other includes the parent company, Con Edison's tax equity investments and consolidation adjustments.

YTD 2026 vs. YTD 2025 EPS to Adjusted EPS (non-GAAP) Reconciliation by Company *(continued)*

Six months ended June 30, 2025

	CECONY	O&R	CET	Other ^(b)	Total
Reported EPS – GAAP basis	\$2.73	\$0.15	\$0.06	\$(0.01)	\$2.93
Accretion of the basis difference of Con Edison's equity interest in MVP	—	—	(0.02)	—	(0.02)
Income taxes (a)	—	—	—	—	—
Accretion of the basis difference of Con Edison's equity interest in MVP (net of tax)	—	—	(0.02)	—	(0.02)
Adjusted EPS – non-GAAP basis	\$2.73	\$0.15	\$0.04	\$(0.01)	\$2.91

a. The amount of income taxes was calculated using a combined federal and state income tax rate of 21% for the six months ended June 30, 2025.

b. Other includes the parent company, Con Edison's tax equity investments, and consolidation adjustments and Broken Bow II, the deferred project held for sale at December 31, 2024, with the sale and transfer completed in January 2025.

Three-Year Reconciliation of Reported EPS (GAAP) to Adjusted EPS (non-GAAP)

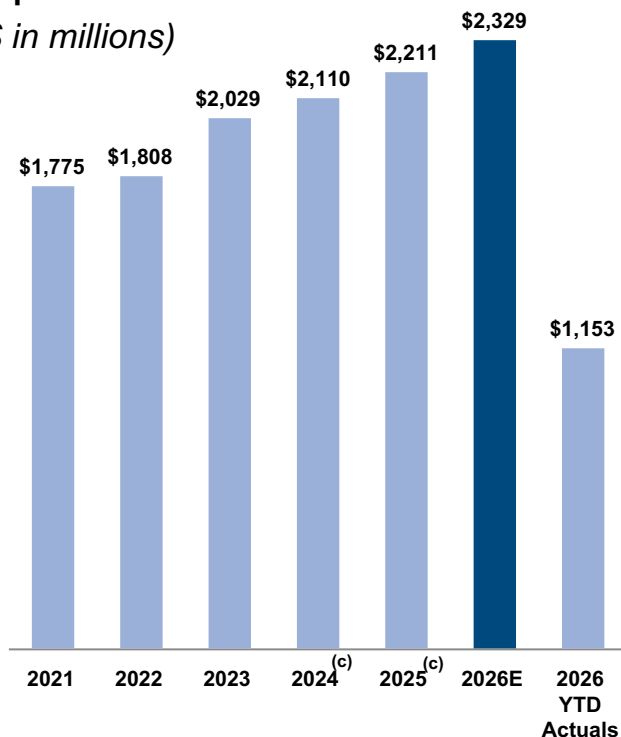
12 Months Ending December 31,			
	2024	2025	2026 ^(a)
Reported EPS – GAAP basis	\$5.26	\$5.66	\$3.37
Gain on the sale of Con Edison's equity interest in MVP (pre-tax)	—	—	(0.52)
Income taxes (b)	—	—	0.15
Gain on the sale of Con Edison's equity interest in MVP (net of tax)	—	—	(0.37)
Loss (gain) and other impacts related to the sale of the Clean Energy Businesses (pre-tax)	0.18	—	—
Income taxes (b)	(0.03)	—	—
Loss (gain) and other impacts related to the sale of the Clean Energy Businesses (net of tax)	0.15	—	—
Accretion of basis difference of Con Edison's equity interest in Mountain Valley Pipeline (pre-tax)	(0.03)	(0.04)	(0.01)
Income taxes (b)	0.01	0.01	—
Accretion of basis difference of Con Edison's equity interest in Mountain Valley Pipeline (net of tax)	(0.02)	(0.03)	(0.01)
Transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye (pre-tax)	—	0.04	0.01
Income taxes (b)	—	(0.01)	—
Transaction costs associated with the strategic alternatives review of Con Edison's equity interests in MVP and Honeoye (net of tax)	—	0.03	0.01
Remeasurement of deferred state income taxes related to the previously recorded impairment of MVP (net of federal income taxes)	—	0.02	—
Impairment loss related to investment in Honeoye (pre-tax)	—	0.04	—
Income taxes (b)	—	(0.01)	—
Impairment loss related to investment in Honeoye (net of tax)	—	0.03	—
Gain on the sale of an interest in a solar electric production project (pre-tax)	—	(0.01)	—
Income taxes (b)	—	—	—
Gain on the sale of an interest in a solar electric production project (net of tax)	—	(0.01)	—
HLBV effects (pre-tax)	0.01	—	—
Income taxes (b)	—	—	—
HLBV effects (net of tax)	0.01	—	—
Adjusted EPS – non-GAAP basis	\$5.40	\$5.70	\$3.00

a. Represents 6-month trailing EPS ending June 30, 2026.

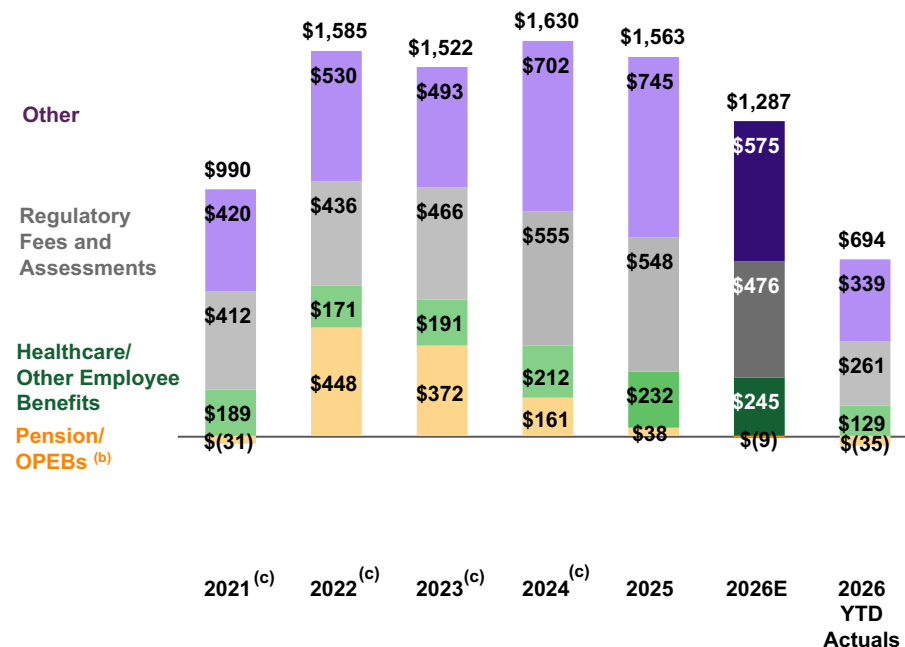
b. The amount of income taxes was calculated using applicable combined federal and state income tax rates for the six months ended June 30, 2026 and the years ended December 31, 2024 - 2025.

CECONY and O&R Operations and Maintenance Expenses

Departmental
(\$ in millions)



Other Expenses^(a)
(\$ in millions)



- a. Other Expenses generally are either reconciled through amounts reflected in rates or represent surcharges that are recovered in revenues from customers.
- b. Represents service costs net of capitalization and rate reconciliation; excludes non-service components of Pension/OPEBs pursuant to Accounting Standards Update 2017-07. For the six months ended June 30, 2026, CECONY and O&R recorded net non-service cost components of \$(244) million and \$(12) million, respectively. See page 56 of the 2Q 2026 Form 10-Q. For the year ended December 31, 2026, CECONY and O&R forecast net non-service cost components of \$(488) million and \$(23) million, respectively.
- c. Certain prior period amounts have been reclassified within the companies' other operations and maintenance expenses to conform with current period presentation.
- Note: The Utilities are continuing to assess the impact of New York State's newly enacted Chapter 58 of the Laws of 2026. The ultimate impact of the legislation on these projections remains uncertain. See pages 49-50 of the 2Q 2026 Form 10-Q.

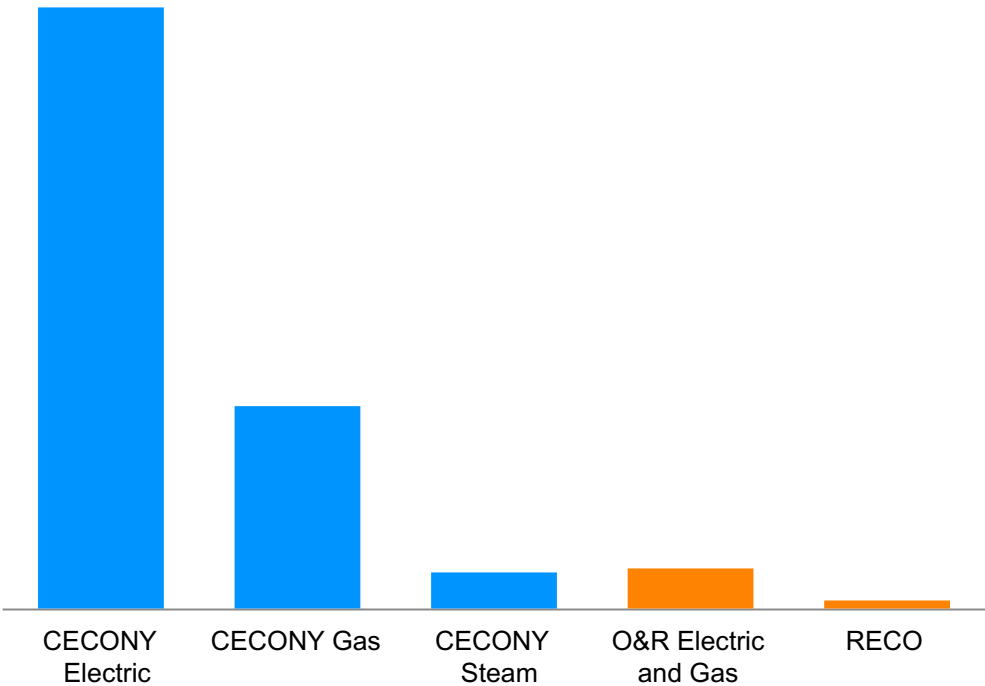
Composition of Average Rate Base^{(a)(b)}

(as of June 30, 2026)

CECONY		(\$ in millions)
Electric	New York	\$32,082
Gas	New York	10,769
Steam	New York	1,971
Total CECONY		\$44,822

O&R		(\$ in millions)
O&R Electric	New York	\$1,375
O&R Gas	New York	749
RECO	New Jersey	397
Total O&R		\$2,521

Total Rate Base \$47,343



a. Average rate base for 12 months ended June 30, 2026.
b. Includes earnings base that is being recovered through the surcharge mechanism starting in 2026.

Regulated Utilities' Rates of Return and Equity Ratios

(12 Months ended June 30, 2026)

Execution on rate plans supports safe, reliable service and strong financial results

		ROE Regulated Basis			Equity Ratio	
		Authorized	Actual	Rate Effective Date	Authorized	Actual
CECONY						
	Electric	9.33% (b)	9.04%	January 1, 2026		
	Gas	9.33 (b)	10.51	January 1, 2026		
	Steam	9.25	6.34	November 1, 2023		
	Overall ^(a)	9.32%	9.28%		48.00%	47.44%
O&R						
	Electric	9.75%	9.17%	January 1, 2025		
	Gas	9.75	9.35	January 1, 2025		
	RECO	9.60	7.88	January 1, 2022		
	Overall ^(a)	9.73%	9.02%		48.06%	46.92%

a. Weighted by rate base.

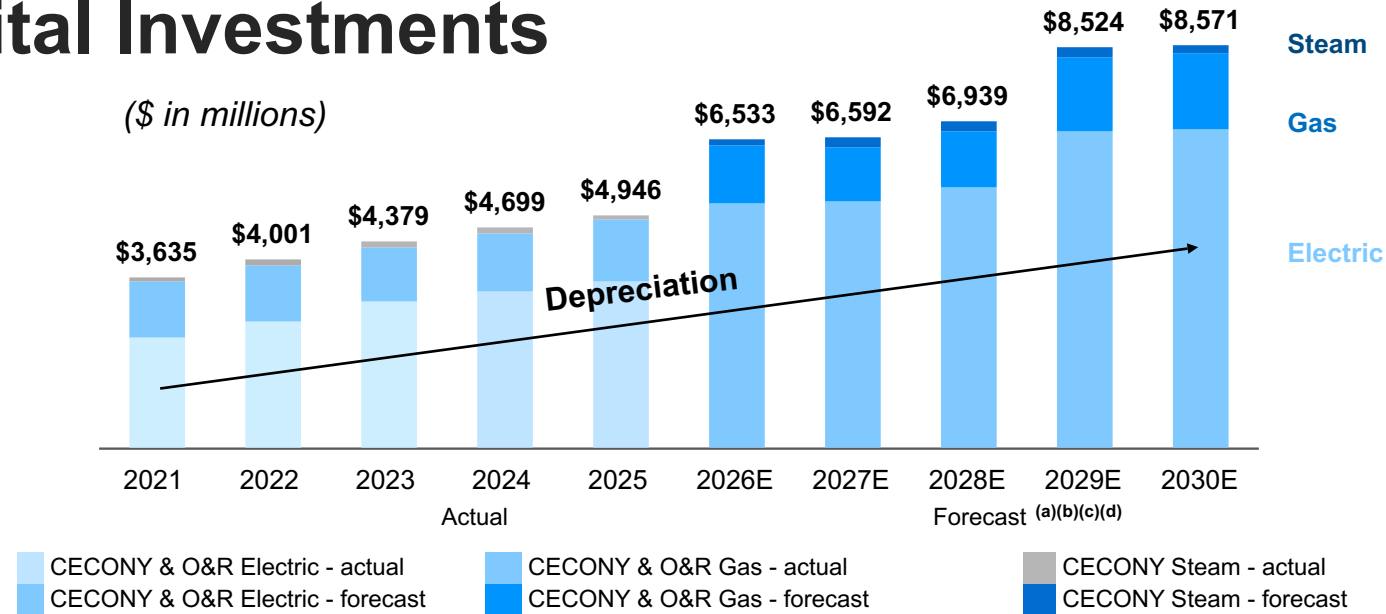
b. Authorized ROEs pro-rated 50%/50% between 9.25% and 9.40%, authorized under the previous and current (effective January 2026) rate plans, respectively. The rate plans were approved in January 2026.

Financing Activity in 2026

(\$ in millions)	Planned	Actual	Comment
Common Equity Issuance	Up to \$1,100 ^(a)	\$776	In March, CEI Issued 7,000,000 of common shares through physical settlement of the February 2026 equity forward sale agreement
		\$108	In June, CEI issued 1,018,307 of common shares through physical settlement of a portion of outstanding equity forwards under the ATM Program
Debt			
Credit Facilities		\$3,500	In March, CEI, CECONY and O&R entered into a \$3,500 million 5-year revolving credit facility to replace the \$2,500 million 5-year revolving credit facility that was set to expire in March 2029 and CECONY's \$500 million 364-day revolving credit facility that was set to expire in March 2026
Long-term Debt	Up to \$3,200	\$1,300	In June, CECONY issued \$450 million of 5.15% Debentures due 2036 and \$850 million of 5.875% Debentures due 2056

a. Excludes common equity issued under Con Edison's dividend reinvestment, employee stock purchase and long-term incentive plans.

Utilities' Capital Investments



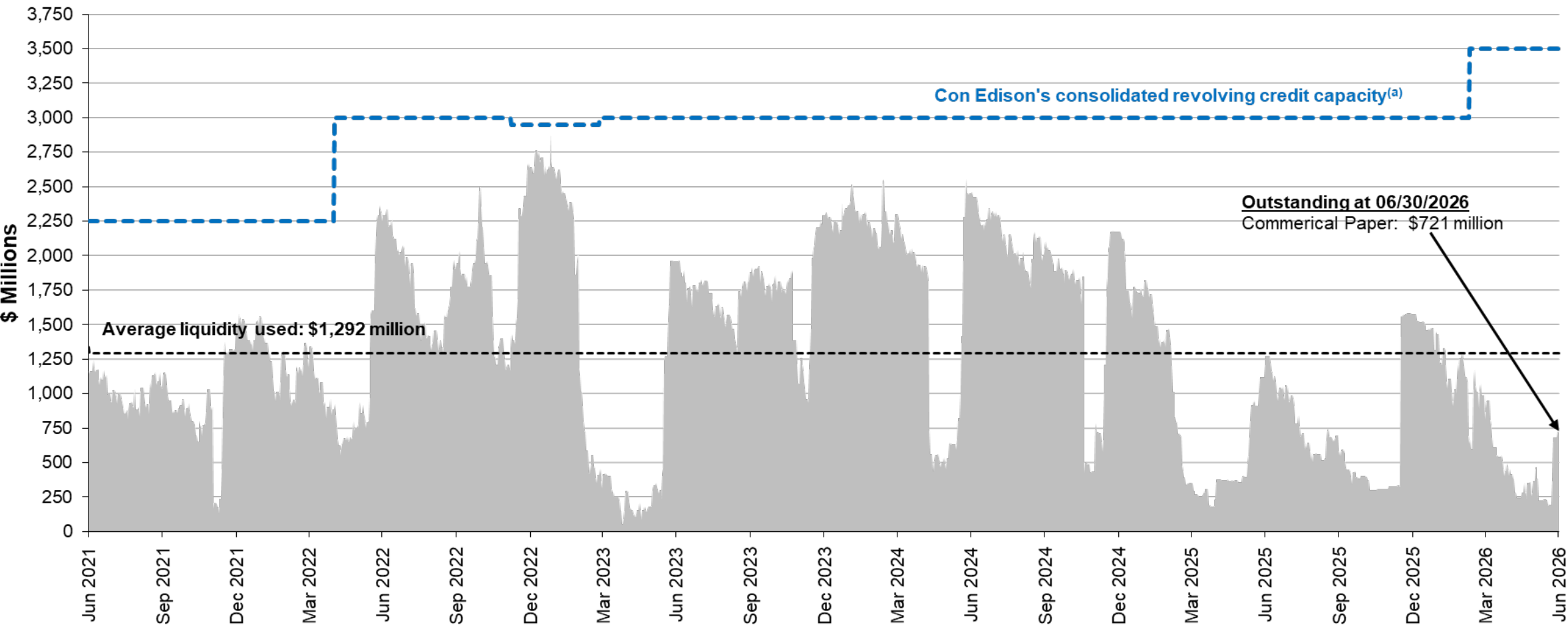
	Annual CECONY Capital Investments				Annual O&R Capital Investments		
	Electric	Gas	Steam	Depreciation	Electric	Gas	Depreciation
2021	2,189	1,126	103	1,705	147	70	95
2022	2,522	1,128	108	1,778	167	76	98
2023	2,909	1,046	128	1,924	211	85	105
2024	3,088	1,154	132	2,037	214	111	117
2025	3,201	1,151	113	2,193	337	144	127
2026E	4,766	1,093	127	2,221	415	132	138
2027E	4,852	1,057	193	2,221	380	110	152
2028E	5,019	1,066	201	2,221	502	151	179
2029E	6,228	1,436	223	2,710	494	143	190
2030E	6,293	1,451	209	3,040	479	139	206

- a. Forecast for 2026, 2027 and 2028 reflects CECONY's new Electric and Gas rate plans (Case [25-E-0072](#) & [25-G-0073](#)) approved in January 2026.
- b. Forecast for 2026 and 2027 reflects O&R's Electric and Gas rate plans (Case [24-E-0060](#) & [24-G-0061](#)) approved in March 2025.
- c. Forecast for 2027 and 2028 reflects CECONY's November 2025 steam rate filing that is subject to approval by the NYSPSC.
- d. 2025 Form 10-K, page 30.

Note: The Utilities are continuing to assess the impact of New York State's newly enacted Chapter 58 of the Laws of 2026. The ultimate impact of the legislation on these projections remains uncertain. See pages 49-50 of the 2Q 2026 Form 10-Q.

Commercial Paper Borrowings

(\$ in millions)



a. In March 2026, Con Edison, CECONY and O&R entered into a \$3.5 billion revolving credit facility to replace a \$2.5 billion revolving credit facility that was set to expire in March 2029 and CECONY's \$500 million 364-day revolving credit facility that was set to expire in March 2026. The revolving credit facilities support Con Edison's, CECONY's and O&R's commercial paper programs.

Income Statement - 2026 Second Quarter (\$ in millions)

QTD

	CECONY	O&R	CET ^(a)	Other ^(c)	Total
Total operating revenues	\$3,805	\$263	\$1	\$—	\$4,069
Depreciation and amortization	544	34	—	—	578
Other operating expenses	2,722	213	2	2	2,939
Total operating expenses	3,266	247	2	2	3,517
Operating income (loss)	539	16	(1)	(2)	552
Other income (deductions)	149	10	11	—	170
Interest expense	294	18	—	2	314
Income before income tax expense (benefit)	394	8	10	(4)	408
Income tax expense (benefit)	98	—	3	(1)	100
Net income (loss)	\$296	\$8	\$7	\$(3)	\$308

YTD

	CECONY	O&R	CET ^(b)	Other ^(c)	Total
Total operating revenues	\$8,459	\$704	\$2	\$(1)	\$9,164
Depreciation and amortization	1,082	67	—	1	1,150
Other operating expenses	5,731	545	5	3	6,284
Total operating expenses	6,813	612	5	4	7,434
Operating income (loss)	1,646	92	(3)	(5)	1,730
Gain on sale of interest in MVP	—	—	189	—	189
Other income	292	19	26	1	338
Interest expense	580	36	—	6	622
Income before income tax expense (benefit)	1,358	75	212	(10)	1,635
Income tax expense (benefit)	329	16	62	(4)	403
Net income (loss)	\$1,029	\$59	\$150	\$(6)	\$1,232

- a. Net income for common stock for CET of \$7 million includes pre-tax investment income \$11.4 million from New York Transco LLC for the three months ended June 30, 2026.
- b. Net income for common stock for CET of \$150 million includes pre-tax investment income of \$196 million from MVP and \$22.3 million from New York Transco LLC for the six months ended June 30, 2026.
- c. Other includes the parent company, Con Edison's tax equity investments and consolidation adjustments.

Con Edison's consolidated financial statements and the notes thereto are in Part I, Item 1 of the 2Q 2026 Form 10-Q.

Condensed Statement of Cash Flows – 2026 Year-to-Date

(\$ in millions)

	CECONY	O&R	CET	Other ^(a)	Total
Net cash flows from operating activities	\$1,766	\$143	\$4	\$58	\$1,971
Net cash flows from (used in) investing activities	(2,449)	(232)	328	(1)	(2,354)
Net cash flows from (used in) financing activities	520	94	(332)	(59)	223
Net change for the period	(163)	5	—	(2)	(160)
Balance at beginning of period	1,581	24	19	6	1,630
Balance at end of period (b)	\$1,418	\$29	\$19	\$4	\$1,470

a. Other includes the parent company, Con Edison's tax equity investments and consolidation adjustments.

b. See "Reconciliation of Cash, Temporary Cash Investments and Restricted Cash" in Note A of the 2Q 2026 Form 10-Q.

Con Edison's consolidated financial statements and the notes thereto are in Part I, Item 1 of the 2Q 2026 Form 10-Q.

Condensed Balance Sheet - As of June 30, 2026

(\$ in millions)

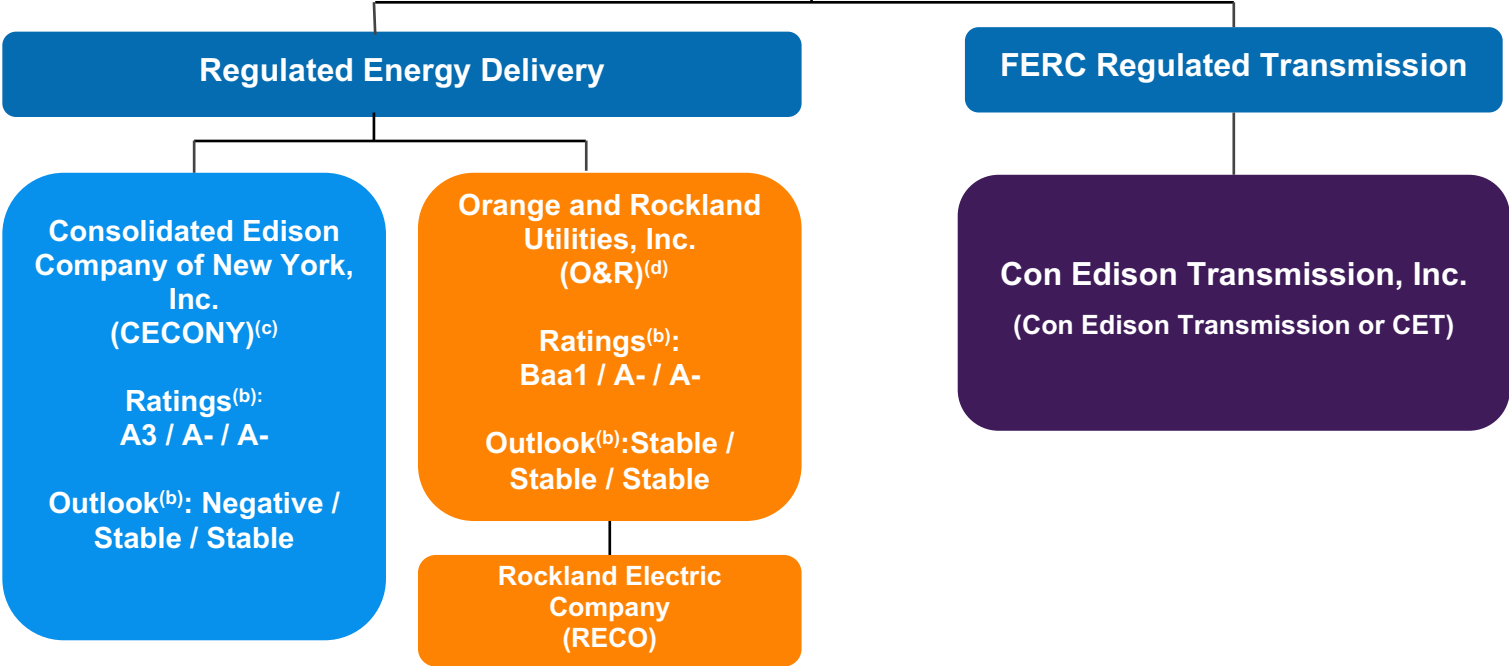
Balance Sheet	CECONY	O&R	CET	Other	Total
ASSETS					
Current assets	\$6,633	\$331	\$51	\$(225)	\$6,790
Investments	749	22	326	4	1,101
Net plant	53,409	3,693	3	(1)	57,104
Other noncurrent assets	10,496	551	1	416	11,464
Total assets	\$71,287	\$4,597	\$381	\$194	\$76,459
LIABILITIES AND SHAREHOLDERS' EQUITY					
Current liabilities	\$4,795	\$356	\$2	\$201	\$5,354
Noncurrent liabilities	17,574	1,286	30	(347)	18,543
Long-term debt	25,351	1,492	—	—	26,843
Equity	23,567	1,463	349	340	25,719
Total liabilities and equity	\$71,287	\$4,597	\$381	\$194	\$76,459

Con Edison's consolidated financial statements and the notes thereto are in Part I, Item 1 of the 2Q 2026 Form 10-Q.

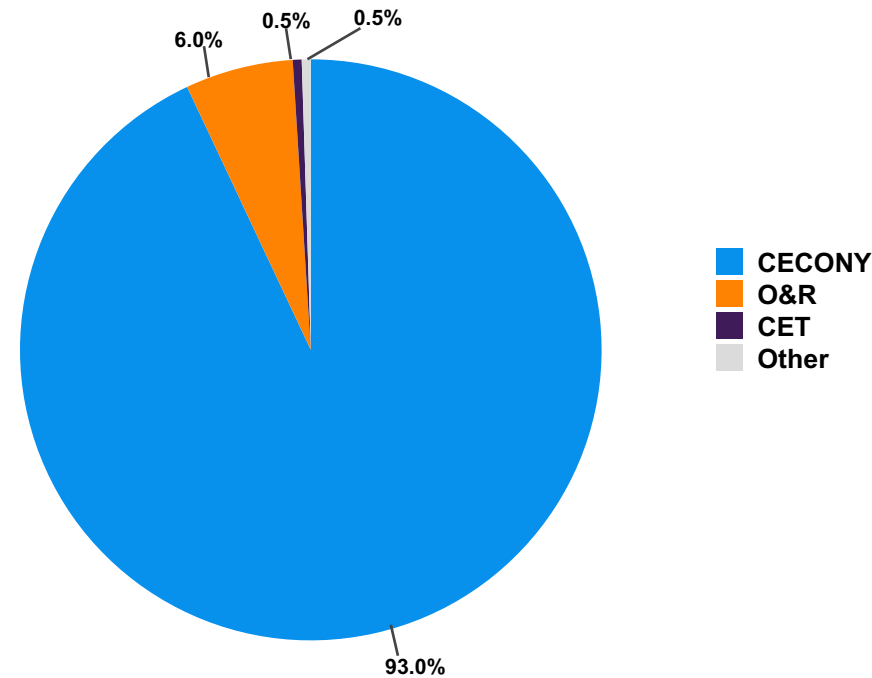
Organizational Structure



Market Cap^(a): \$40.8 billion
Issuer Ratings^(b): Baa1 / A- / BBB+
Outlook^(b): Negative / Stable / Stable



Percentages of Total Assets by Business
2026 Total Assets: \$76 billion^(a)



a. As of June 30, 2026.
b. Con Edison's issuer ratings and the senior unsecured ratings of CECONY and O&R and outlook shown in order of Moody's / S&P Global Ratings (S&P) / Fitch. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.
c. CECONY delivers electricity to approximately 3.7 million customers, gas to approximately 1.0 million customers and steam to approximately 1,470 customers.
d. O&R delivers electricity to approximately 0.3 million customers and gas to over 0.1 million customers.

Capital Structure – June 30, 2026^(a)

(\$ in millions)

Consolidated Edison, Inc. Baa1 / A- / BBB+			
Debt	\$	27,093	51%
Equity		25,719	49
Total	\$	52,812	100%

CECONY A3 / A- / A-			
Debt	\$	25,601	52%
Equity		23,567	48
Total	\$	49,168	100%

O&R Baa1 / A- / A-			
Debt	\$	1,492	50%
Equity		1,463	50
Total	\$	2,955	100%

Parent and Other			
Debt	\$	—	—%
Equity		689	100
Total	\$	689	100%

a. Amounts shown exclude notes payable and include the current portion of long-term debt.

Con Edison's issuer ratings and the senior unsecured credit ratings of CECONY and O&R shown in order of Moody's / S&P / Fitch. Moody's has a negative outlook for Con Edison and CECONY, and a stable outlook for O&R. See slide 54 for additional details. S&P and Fitch have stable outlooks for each entity. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.

Rating Agency Credit Metrics

In Q2 2026, ratings for CEI and its subsidiaries remain unchanged.

Rating Agency	Rating / Outlook ^(a)	Rating Agency Key Metric ^(b)	Rating Agency Forecast ^(c)	Rating Agency Downgrade Threshold
Moody's Investors Services	- Con Edison: Baa1 / Negative - CECONY: A3 / Negative - O&R: Baa1 / Stable	CFO pre-WC ^(e) / Debt	15 - 16% 15 - 16% ~16%	<17% <17% <15%
S&P Global Ratings^(d)	- Con Edison: A- / Stable - CECONY: A- / Stable - O&R: A- / Stable	Funds from operations to Debt	16 - 18% 16 - 18% 16 - 18%	<16% <16% <16%
Fitch Ratings	- Con Edison: BBB+ / Stable - CECONY: A- / Stable - O&R: A- / Stable	Funds from operations - Adjusted Leverage	~4.9x ~5.0x ~5.0x	>5.0x >5.0x >5.0x

This slide reflects the company's understanding of certain credit criteria of the rating agencies at this time, which are subject to change.

Source: Moody's Credit Opinion March 31, 2026 for Con Edison and CECONY and Moody's Credit Opinion June 30, 2026 for O&R; S&P Rating Action June 9, 2025 for Con Edison and S&P Rating Report March 25, 2026 for CECONY and O&R; Fitch Rating Action Commentary July 15, 2026 for Con Edison, CECONY and O&R

- Represents Con Edison's issuer ratings and the senior unsecured ratings of CECONY and O&R. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.
- As defined and calculated by each respective rating agency. The rating agencies use other metrics that are not described on this slide.
- Forecast represents: "during the 2026-2028 rate plan" regarding CEI and CECONY and "over the next two years" regarding O&R for Moody's; "will maintain" regarding CECONY and "will sustain" regarding O&R for S&P; "over our forecast period" for Fitch regarding Con Edison and CECONY and "over 2026-2030" regarding O&R.
- S&P rates CECONY and O&R on a group rating methodology with Con Edison.
- CFO pre-WC is defined by Moody's as cash flow from operations before changes in working capital.

Con Edison Sustainability Resources

- [2026 Proxy Statement](#)
- [CECONY Climate Change Vulnerability Study and Climate Change Resilience and Adaptation Plan](#)
- [O&R Climate Change Vulnerability Study and Climate Change Resilience and Adaptation Plan](#)
- [2025 CECONY Disadvantaged Communities Report for the NYSPSC](#)
- [2025 O&R Disadvantaged Communities Report for the NYSPSC](#)
- Highlighting how the Company supports our communities through [Community Partnerships](#)
- Our Standards of Business Conduct guide our [Political Engagement](#)
- Con Edison's [Clean Energy Vision](#) looking toward a clean energy future
- [Sustainability Report](#) - Con Edison's Sustainability Report
- [CECONY Economic Impact Reports](#)
- [2025 Con Edison Webinar: Delivering Reliable and Resilient Energy for the Future](#)

Our Sustainability reporting standards:

- [Global Reporting Initiative Content Index](#)
- [Edison Electric Institute / American Gas Association templates](#) – Industry reporting standards
- [Sustainability Accounting Standards Board \(SASB\)](#) – Broad reporting standard
- [Task Force on Climate-Related Financial Disclosures \(TCFD\)](#) – Broad reporting standard
- Our environmental impacts including carbon emissions disclosures are filed with the Carbon Disclosure Project (CDP)

Link to more resources: <https://investor.conedison.com/sustainability-resources>



Consolidated Edison, Inc.

2nd Quarter 2026 Earnings Release Presentation
August 6, 2026